ABN 69 062 986 118

ROYAL NSW CANINE COUNCIL LTD®

ANNUAL REPORT & FINANCIAL STATEMENTS 2025/2026



Year ended 30 June 2026

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Chairman's Report

In accordance with our Articles the Board of Directors is required to report on activities of the Company during the preceding financial year. On behalf of the Board I am pleased to present the 2025/2026 report for your review and consideration.

I have had the privilege of serving on the Board of DOGS NSW since 2016 and for the past seven years I have been part of the Executive Committee. I was first elected President in November 2021 serving until April 2023 and was re-elected to the position in November 2023 serving two full terms up to November 2025.

From July to November 2025 numerous challenges have arisen, the most significant being the ongoing threats posed by Government legislation which cast a shadow over much of the optimism within the dog community. In addition unprecedented weather conditions disrupted our grounds.

Looking ahead, key areas that must be addressed for the continued success of DOGS NSW include:-

- Membership growth and retention: It is crucial to sustain and increase our membership base.
- A positive outlook from members.
- Strategic planning: We must develop a long-term strategy that considers our location and embraces opportunities for innovation to ensure a positive future for the organisation.

I served as the Chair of the Media & Government Legislation Committee until November 2025. Along with the Committee members, actively engaged with prominent members of the NSW Parliament to emphasise that DOGS NSW is the leading authority for responsible dog breeders in New South Wales.

Despite the challenges across the industry our organisation has achieved a net surplus result for the 2025/2026 financial year. The results in the past few years have been supported by strong interest income results and the Board remains committed to delivering improved operational and financial performance.

Our Office is recognised as one of the most efficient in Australia particularly in terms of processing registrations, transfers and other administrative tasks. The staff who handle the wide range of responsibilities within the organisation deserve full credit for this achievement.

I would also like to extend special recognition to our Company Secretary, Virginia Gagan-Wilson, who manages a wide array of tasks from member complaints and Committee communications to preparing the extensive monthly Board meeting agenda, and our Operations Manager, Anthony Khamis, for constant upgrading of our valuable data and more.

Finally I would like to express my deep gratitude to the members of the Board whilst I was in the Chair until November 2025, who volunteer their time and expertise for the betterment of our organisation.



Lyn Brand
DOGS NSW President

(from 1 July 2025 to 12 November 2025)

Chairman's Report

This year DOGS NSW has continued to demonstrate leadership within the canine community.

It has been a year of progress, opportunity and change. The Board has worked diligently to guide the organisation through an evolving political and economic environment while continuing to represent the interests of our members and support responsible dog ownership and canine activities throughout New South Wales.

Our members remain the foundation of DOGS NSW. Their commitment, knowledge and enthusiasm continue to strengthen our organisation and support the growth of our many sports and disciplines. I sincerely thank our members, affiliates, committees, judges, stewards, volunteers and staff for their contribution throughout the year. Their dedication enables DOGS NSW to deliver events, services and opportunities across both metropolitan and regional communities.

A significant achievement this year was the Board's endorsement of the DOGS NSW Strategic Plan. The plan provides a clear direction and a strong foundation for the organisation over the coming years. It focuses on strengthening governance, increasing participation, supporting our sporting disciplines, engaging younger members and ensuring DOGS NSW remains sustainable and relevant in a changing environment.

The Strategic Plan represents the beginning of an important journey. Its success will depend on the continued involvement of our members and our willingness to work collaboratively. By drawing on the considerable experience and skills within our membership, we can build a stronger organisation and create new opportunities for participation, education and growth.

Throughout the year, our members have continued to demonstrate their passion for dogs through conformation shows, performance sports, community activities and responsible breeding. It is encouraging to see our canine sports continuing to grow and evolve, supported by volunteers who generously contribute their time and expertise.

While challenges remain, DOGS NSW is well positioned to respond positively and confidently. The Board remains committed to sound governance, responsible decision-making, open communication and ensuring that the interests of members remain central to the organisation's future.

On behalf of DOGS NSW and the Board, I thank all members for their continued support, commitment and contribution. Together we can build on the progress made this year and embrace the exciting opportunities ahead.

I look forward to seeing DOGS NSW continue to grow, innovate and lead the canine community in the years to come.



Ross Sinclair
DOGS NSW President

(from 12 November 2025 to 30 June 2026)

Secretary's Report

Australian National Kennel Council Ltd (trading as Dogs Australia)

The RNSWCC Representatives at the Annual General Meeting held on 18 October 2025 were Mrs L Brand and Dr K Hedberg BVSc (as an Alternate Director).

The Directors appointed by RNSWCC who attended the Board Meeting held on 18-19 October 2025 were Mrs L Brand and Dr K Hedberg BVSc (as an Alternate Director).

The Directors appointed by RNSWCC who attended the Special Board Meeting held via Zoom Conferencing on 21 February 2026 were Mrs C Rafton and Mr N Curwen (as an Alternate Director).

The Directors appointed by RNSWCC who attended the Special Board Meeting held via Zoom Conferencing on 22 June 2026 were Mr R Sinclair and Mrs C Rafton.

Mrs L Brand was a Director from July 2025 to November 2025.
Dr K Hedberg BVSc was an Alternate Director from 18 October 2025 to 19 October 2025.
Mrs C Rafton was a Director from November 2025 to June 2026.
Mr N Curwen was an Alternate Director from 21 February 2026 to 21 February 2026.
Mr R Sinclair was a Director from November 2025 to June 2026.

New Affiliates

There were 4 new Affiliates approved for the year ended 30 June 2026 as follows:-

- All Star Dog Sports Club
- Murrumbidgee Kennel Club
- One Pack Dog Training Club
- Irish Breeds Club

Inquiries, Investigations and Appeals

During the period 1 July 2025 to 30 June 2026, the RNSWCC received 35 new complaints which proceeded to the Chair of the DOGS NSW Disputes Assessment Panel, with the following outcomes:-

- 8 declined
- 20 proceeded to Inquiry
- 3 Appeals
- 7 still under Investigation
- 2 to Mediation
- 1 withdrawn
- 5 dismissed

Judges Training Schemes

Judges Training Schemes were conducted/are in progress for the following disciplines:-

- **Conformation** – Conducted / In progress
- **Dances With Dogs/Trick Dogs** - Conducted
- **Obedience, & Tracking** – Conducted / In progress
- **Retrieving & Field Trials** – Conducted / In progress
- **Scent Work**– Conducted / In progress

Company Secretary

The name, qualifications and experience of the person who has occupied the position of Secretary of the Company during the financial year 2025/2026 are as follows:-

- Mrs Virginia Gagan-Wilson: Company Secretary RNSWCC (trading as DOGS NSW). Commenced employment with DOGS NSW in October 2001. Previous experience in high level PA/Executive Assistant and Secretarial positions with State & Local Governments.



Virginia Gagan-Wilson
DOGS NSW Company Secretary

Events

2025		
5/07/2025	DOGS NSW Agility Committee	AT/JT
6/07/2025	DOGS NSW Agility Committee	AT/JT
27/07/2025	DOGS NSW Obedience, Tracking & Performance Disciplines Committee	DWD
3/08/2025	DOGS NSW Junior Handlers State Finals	CH
10/08/2025	DOGS NSW Obedience, Tracking & Performance Disciplines Committee	ET
21/08/2025	DOGS NSW Northern Region (Coastal)	CH
22/08/2025	DOGS NSW Northern Region (Coastal)	CH
24/08/2025	DOGS NSW Northern Region (Coastal)	CH/OPEN
29/08/2025	DOGS NSW Spring Fair	CH/CACIB
29/08/2025	DOGS NSW Spring Fair SprintDog™	SD
30/08/2025	DOGS NSW Spring Fair	CH/A2O
30/08/2025	DOGS NSW Spring Fair Obedience Trial	OT
30/08/2025	DOGS NSW Spring Fair SprintDog™	SD
30/08/2025	Wentworth Show Society Inc	CH
31/08/2025	DOGS NSW Spring Fair Agility Trial	AT/JT
31/08/2025	DOGS NSW Spring Fair	CH
5/09/2025	DOGS NSW Northern Region (Inland)	CH/DS
5/09/2025	DOGS NSW State Agility Championships	AT/JT
6/09/2025	DOGS NSW Retrieving & Field Trial Committee	RT
6/09/2025	DOGS NSW State Agility Championships	AT/JT
7/09/2025	DOGS NSW Retrieving & Field Trial Committee	RT
7/09/2025	DOGS NSW State Agility Championships	AT/JT
7/09/2025	The Great Cattle Dog Muster Dog Events Committee	OT/R-OT
12/09/2025	DOGS NSW Retrieving & Field Trial Committee	RT/NAT
13/09/2025	DOGS NSW Retrieving & Field Trial Committee	RT/NAT
14/09/2025	DOGS NSW Retrieving & Field Trial Committee	RT/NAT
28/09/2025	DOGS NSW Obedience, Tracking & Performance Disciplines Committee	DWD
6/10/2025	DOGS NSW State Obedience Trial Championships	OT/R-OT/RATG
24/10/2025	DOGS NSW Northern Region (Inland)	CH
26/10/2025	DOGS NSW Grounds Development Committee	CH/DS
31/10/2025	DOGS NSW Grounds Development Committee	SD
1/11/2025	DOGS NSW Grounds Development Committee	SD
2/11/2025	DOGS NSW Grounds Development Committee	SD
9/11/2025	DOGS NSW Obedience, Tracking & Performance Disciplines Committee	DWD
7/12/2025	DOGS NSW Complex Fundraising Working Party	CH/DS
7/12/2025	DOGS NSW Grounds Development Committee	SD

Events

2026		
20/12/2025	DOGS NSW Events Committee	CH
24/01/2026	DOGS NSW Grounds Development Committee	CH
24/01/2026	DOGS NSW Grounds Development Committee	SW/SD
26/01/2026	DOGS NSW Grounds Development Committee	SD
26/01/2026	DOGS NSW Library & Archives Committee	CH
30/01/2026	DOGS NSW Illawarra & South Eastern Region	CH
31/01/2026	DOGS NSW Illawarra & South Eastern Region	CH
1/02/2026	DOGS NSW Illawarra & South Eastern Region	CH
13/02/2026	DOGS NSW Scent Work Working Party	SW
27/02/2026	DOGS NSW Scent Work Working Party	SW
28/02/2026	DOGS NSW Show Committee	Showdog/Puppy/Neuter of the Year
28/02/2026	DOGS NSW Agility Committee	AT/JT
1/03/2026	DOGS NSW Agility Committee	AT/JT
7/03/2026	DOGS NSW Public Relations Committee	Canine Sports Spectacular
7/03/2026	DOGS NSW Public Relations Committee	SD
7/03/2026	DOGS NSW Scent Work Working Party	SW
8/03/2026	DOGS NSW Public Relations Committee	SD
13/03/2026	DOGS NSW Fast N Furious Working Party	CH
21/03/2026	DOGS NSW Obedience Tracking & Performance Disciplines Committee	DWD
27/03/2026	DOGS NSW Scent Work Working Party	SW
10/04/2026	DOGS NSW Scent Work Working Party	SW
13/04/2026	DOGS NSW Canine Grooming	Grooming
27/04/2026	DOGS NSW Complex Fundraising Working Party	CH/DS
1/05/2026	DOGS NSW Scent Work Working Party	SW
2/05/2026	DOGS NSW Scent Work Working Party	SW
17/05/2026	DOGS NSW Earthdog Working Party	EDT
22/05/2026	DOGS NSW Western Region	CH
23/05/2026	DOGS NSW Agility Committee	AT/JT
24/05/2026	DOGS NSW Agility Committee	AT/JT
24/05/2026	DOGS NSW Western Region	CH/DS
10/06/2026	DOGS NSW Scent Work Working Party	SW
11/06/2026	DOGS NSW Scent Work Working Party	SW
13/06/2026	DOGS NSW Events Committee - Dogs On Show	CH/DS
14/06/2026	DOGS NSW Library & Archives Committee	CH/DS
20/06/2026	DOGS NSW Retrieving & Field Trial Committee	FTUG/NAT
21/06/2026	DOGS NSW Retrieving & Field Trial Committee	FTUG/NAT

Membership Statistics

Membership	2024/2025		2025/2026	
	Memberships	People	Memberships	People
Individual	4,272	4,272	4,147	4,147
Concession	944	944	844	844
Junior	75	75	81	81
Joint	974	1,948	973	1946
Concession Joint	153	306	145	290
Honorary	13	13	12	12
Life	150	150	149	149
Life Joint	50	100	50	100
Associate	813	813	820	820
Associate Introduction			155	155
Affiliates	347	347	345	345
Complimentary	59	59	58	58
TOTAL	7,850	9,027	7,779	8,802

Registration Statistics

	2016/2017		2017/2018		2018/2019		2019/2020		2020/2021	
Group	MR	LR	MR	LR	MR	LR	MR	LR	MR	LR
1	1,651	1,847	1,584	2,072	1,779	1,943	1,400	1,795	1,479	2,073
2	2,171	1,126	2,466	1,202	2,134	1,216	2,074	1,054	2,164	1,413
3	1,426	3,261	1,293	3,206	1,375	3,228	1,387	2,956	1,607	3,953
4	894	670	805	671	727	586	763	693	874	765
5	1,671	3,611	2,025	1,922	1,756	1,916	1,559	1,986	1,856	2,158
6	1,129	1,202	1,176	1,219	1,136	1,400	977	1,121	1,115	1,648
7	1,088	1,316	2,013	1,873	1,777	1,496	974	1,320	900	1,331
Total	22,469		21,739		23,063		20,059		23,336	

	2021/2022		2022/2023		2023/2024		2024/2025		2025/2026	
Group	MR	LR	MR	LR	MR	LR	MR	LR	MR	LR
1	1,211	1,387	1,446	1,883	1,113	1,052	1,077	1,036	1.122	1,049
2	1,323	878	1,873	1,342	1,191	811	1,117	851	1,022	683
3	1,268	2,609	1,664	3,316	1,014	2,145	911	2,125	1,020	2,082
4	681	479	776	724	649	423	478	362	553	395
5	1,323	1,493	1,833	1,779	1,263	1,093	1,127	1,002	1,229	1,035
6	839	1,122	1,047	1,430	822	882	657	874	773	743
7	826	809	1,009	1,252	591	563	544	526	567	465
Total	21,374		16,248		13,612		12,687		12,738	

Registration Statistics

2025/2026	Main Register	Limited Register	Total	Highest Breed in each Group
Toys	288	447	735	Cavalier King Charles Spaniel
Terriers	297	171	468	Staffordshire Bull Terrier
Gundogs	337	923	1260	Labrador Retriever
Hounds	105	87	192	Whippet
Working Dogs	298	136	434	German Shepherd Dog
Utility	93	206	299	Schnauzer (Miniature)
Non Sporting	138	56	194	Poodle (Toy)
TOTAL	**1,556**	**2,026**	**3,582**	

TOY GROUP	Main	Limited	Total
Affenpinscher	13	4	17
Australian Silky Terrier	2	7	9
Bichon Frise	33	41	74
Bolognese	1	0	1
Cavalier King Charles Spaniel	288	447	735
Chihuahua (Long)	68	34	102
Chihuahua (Smooth)	43	23	66
Chinese Crested Dog	29	13	42
Coton De Tulear	3	0	3
English Toy Terrier (Black & Tan)	15	13	28
Griffon Bruxellois	29	52	81
Havanese	83	71	154
Italian Greyhound	102	145	247
Japanese Chin	2	0	2
King Charles Spaniel	9	0	9
Lowchen	12	0	12
Maltese	31	10	41
Miniature Pinscher	34	35	69
Papillon	47	26	73
Pekingese	26	3	29
Pomeranian	133	46	179
Pug	79	63	142
Russian Toy (Long Haired)	2	0	2
Tibetan Spaniel	26	4	30
Yorkshire Terrier	12	12	24
GROUP TOTAL	**1,122**	**1,049**	**2,171**

TERRIER GROUP	Main	Limited	Total
Airedale Terrier	18	37	55
American Staffordshire Terrier	63	11	74
Australian Terrier	29	24	53
Bedlington Terrier	8	2	10
Border Terrier	12	12	24
Bull Terrier	78	1	79
Bull Terrier (Miniature)	40	12	52
Cairn Terrier	17	28	45
Fox Terrier (Smooth)	74	6	80
Fox Terrier (Wire)	13	17	30
Irish Terrier	7	6	13
Jack Russell Terrier	109	135	244
Lakeland Terrier	10	6	16
Norfolk Terrier	5	0	5
Norwich Terrier	11	4	15
Parson Russell Terrier	6	0	6
Scottish Terrier	29	13	42
Skye Terrier	11	5	16
Soft Coated Wheaten Terrier	4	4	8
Staffordshire Bull Terrier	297	171	468
Tenterfield Terrier	131	30	161
Welsh Terrier	4	0	4
West Highland White Terrier	46	159	205
GROUP TOTAL	**1,022**	**683**	**1,705**

Registration Statistics

GUNDOG GROUP	Main	Limited	Total
Brittany	1	3	4
Clumber Spaniel	20	1	21
Cocker Spaniel	148	212	360
Cocker Spaniel (American)	17	3	20
English Setter	16	0	16
English Springer Spaniel	26	19	45
Field Spaniel	10	5	15
German Shorthaired Pointer	53	96	149
German Wirehaired Pointer	10	8	18
Golden Retriever	194	593	787
Gordon Setter	1	0	1
Hungarian Vizsla	26	68	94
Irish Setter	6	11	17
Labrador Retriever	337	923	1260
Lagotto Romagnolo	55	29	84
Nova Scotia Duck Tolling Retriever	20	49	69
Pointer	23	3	26
Weimaraner	29	37	66
Welsh Springer Spaniel	28	22	50
GROUP TOTAL	**1,020**	**2,082**	**3,102**

HOUND GROUP	Main	Limited	Total
Afghan Hound	2	2	4
Basenji	29	0	29
Basset Hound	57	1	58
Beagle	41	91	132
Borzoi	7	0	7
Dachshund (Long Haired)	8	7	15
Dachshund (Miniature Long Haired)	122	63	185
Dachshund (Miniature Smooth Hair)	46	67	113
Dachshund (Miniature Wire Haired)	13	0	13
Dachshund (Smooth Haired)	3	2	5
Dachshund (Wire Haired)	15	0	15
Deerhound	7	0	7
Finish Spitz	2	0	2
Foxhound	10	0	10
Greyhound	8	0	8
Irish Wolfhound	11	3	14
Norwegian Elkhound	14	0	14
Petit Basset Griffon Vendeen	6	0	6
Portuguese Podengo (Small Smooth Haired)	4	0	4
Rhodesian Ridgeback	40	68	108
Saluki	3	4	7
Whippet	105	87	192
GROUP TOTAL	**553**	**395**	**948**

WORKING DOG GROUP	Main	Limited	Total
Australian Cattle Dog	94	75	169
Australian Kelpie	61	15	76
Australian Shepherd	57	169	226
Bearded Collie	5	3	8
Belgian Shepherd Dog (Groenendael)	3	2	5
Belgian Shepherd Dog (Malinois)	25	3	28
Belgian Shepherd Dog (Tervueren)	24	6	30
Border Collie	118	295	413
Collie (Rough)	22	18	40
Collie (Smooth)	9	3	12
Finnish Lapphund	133	11	144
German Shepherd Dog	298	136	434
German Shepherd Dog (LSC)	122	35	157
Maremma Sheepdog	6	3	9
Miniature American Shepherd	14	10	24
Old English Sheepdog	3	0	3

WORKING DOG GROUP (.....con't)	Main	Limited	Total
Puli	5	13	18
Shetland Sheepdog	72	46	118
Swedish Vallhund	13	0	13
Welsh Corgi (Cardigan)	18	29	47
Welsh Corgi (Pembroke)	77	141	218
White Swiss Shepherd Dog	50	22	72
GROUP TOTAL	**1,229**	**1,035**	**2,264**

.....continued ↑

Registration Statistics

UTILITY GROUP	Main	Limited	Total
Akita (Japanese)	1	5	6
Alaskan Malamute	4	0	4
Bernese Mountain Dog	14	2	16
Boxer	90	67	157
Bullmastiff	25	29	54
Cane Corso	46	76	122
Central Asian Shepherd Dog	5	2	7
Dobermann	105	40	145
Dogue De Bordeaux	7	15	22
German Pinscher	39	0	39
Kangal Shepherd Dog	4	8	12
Mastiff	3	2	5
Neapolitan Mastiff	6	1	7
Portuguese Water Dog	6	5	11
Pyrenean Mountain Dog	19	1	20
Rottweiler	109	98	207
Samoyed	25	31	56
Schnauzer	17	42	59
Schnauzer (Giant)	13	0	13
Schnauzer (Miniature)	93	206	299
Shiba Inu	42	47	89
Siberian Husky	60	54	114
St Bernard	33	12	45
Yakutian Laika	7	0	7
GROUP TOTAL	**773**	**743**	**1,516**

NON-SPORTNG GROUP	Main	Limited	Total
Boston Terrier	32	37	69
British Bulldog	63	50	113
Chow Chow	17	7	24
Dalmatian	30	40	70
French Bulldog	27	67	94
German Spitz (Klein)	2	0	2
German Spitz (Mittel)	3	4	7
Great Dane	70	46	116
Japanese Spitz	15	26	41
Keeshond	17	11	28
Lhasa Apso	27	5	32
Poodle (Miniature)	27	38	65
Poodle (Standard)	41	24	65
Poodle (Toy)	138	56	194
Schipperke	10	0	10
Shar Pei	11	1	12
Shih Tzu	15	51	66
Tibetan Terrier	9	1	10
Xoloitzcuintle (Miniature)	13	1	14
GROUP TOTAL	**567**	**465**	**1,032**

TOP TEN BREEDS	Main	Limited	Total
Labrador Retriever	337	923	1,260
Golden Retreiver	194	593	787
Cavalier King Charles Spaniel	288	447	735
Staffordshire Bull Terrier	297	171	468
German Shepherd Dog	298	136	434
Border Collie	118	295	413
Cocker Spaniel	148	212	360
Schnauzer (Miniature)	93	206	299
Italian Greyhound	102	145	247
Jack Russell Terrier	109	135	244
TOTAL	**1,984**	**3,263**	**5,247**

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

BOARD OF DIRECTORS

The names of each person who has been a Director during the year and to the date of this report are:

No. of Meetings held = 18

No. of Meetings Attended by Individual Directors
(includes face to face meetings and electronic meetings)

Mrs Lyn Brand	18	Chairman 6/2025 to 11/2025 – Director 6/2025 to 6/2026
Mr Ross Sinclair	10	Chairman 11/2025 to 6/2026 - Elected Director 11/2025
Mr Stephen Oliver	18	Senior Deputy Chairman 6/2025 to 11/2025 – Director 6/2025 to 11/2025
Mrs Christina Rafton	18	Senior Deputy Chairman 11/2025 to 6/2026 - Director 6/2025 to 6/2026
Ms Sharon Hannigan	14	Senior Deputy Chairman 6/2025 to 11/2025 – Director 6/2025 to 6/2026
Mr John Bryson	18	Deputy Chairman 6/2024 to 11/2025 – Director 6/2025 to 6/2026
Mrs Sue McFadden	11	Deputy Chairman 6/2025 to 11/2025 – Director 6/2025 to 6/2026
Mr Neil Curwen	18	Deputy Chairman 11/2025 to 6/2026 - Director 6/2025 to 6/2026
Mr Glen Vernon	15	Deputy Chairman 11/2025 to 6/2026 - Director 6/2025 to 6/2026
Mr Kyle Charnock	18	Deputy Chairman 11/2025 to 6/2026 - Director 6/2025 to 6/2026
Dr Karen Hedberg BVSc	18	Director 6/2025 to 6/2026
Mr Angus McIlrath	17	Director 6/2025 to 6/2026
Ms Ann Moy	16	Director 6/2025 to 5/2026
Mrs Vickie Harris	14	Director 6/2025 to 6/2026
Mr Guy Spagnolo	4	Director 6/2025 to 11/2025
Mrs Lynette Brown	6	Director 6/2025 to 11/2025
Mrs Tracy Hofman	11	Director 11/2025 to 6/2026
Mr Phillip Brown	10	Director 11/2025 to 6/2026
Mrs Amy Gilson	1	Director 6/2026 to 6/2026

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Mrs L Brand

I have served on the DOGS NSW Board of Directors since 2016, being a member of the Executive for 7 years, elected as Chair in November 2021 until April 2023 and was re-elected to the position in November 2023 serving two full terms up to November 2025.

Primary interest in dogs commenced in 1969 with the purchase of my first purebred dog, a Labrador Retriever, who I enjoyed showing in Conformation and more successfully in Obedience, attaining CDX and competing in UD Trials, involvement in many aspects of dog matters for over 50 years.

Currently, I am President of the Bernese Mountain Dog Club NSW and Life member of the Bernese Mountain Dog Club Victoria.

Licensed All Breeds Judge, Draft Test Judge, CCD and Novice Obedience Judge.

Since 2021 the issues that have affected our members in Government Legislation, COVID 19 and flooding have taken a toll on many aspects of our organisation and the membership in particular.

As former Chair of the Media & Government Legislation Committee up to November 2025, along with the Committee members actively engaged with prominent members of the NSW Members of Parliament promoting DOGS NSW being the peak go to body. We managed to make headway in the number of breeding females during consultation with the DPI and lobbying for the recognition of our members, as responsible dog owners, breeders, our hobby and passion.

The Dog World, as we have known it, has changed drastically due to many different factors. I am passionate about our DOGS NSW body and hope that positivity can be attained with the input of members and their elected office bearers over the coming year.

I look forward to serving the members in the coming year.

Mr R Sinclair

I have been involved with the organisation since 1989 and have recently retired and offer my business experience to the Board of DOGS NSW. I was elected to the Board of DOGS NSW in November 2025.

I helped lead and drive the Strategic Plan process with the Directors' team as the Chair of the Strategic Planning Committee with the very talented Strategic Planning Committee. The Plan was conducted over a four-month duration and demonstrated what can be achieved through genuine collaboration and shared purpose. Our Strategic Planning Committee, working in close partnership with the Board, brought dedication, expertise, and commitment to the development of this plan. From its commencement in November 2025 through to its endorsement on 5 March 2026 and subsequent Board approval on 12 March 2026, this work represents a significant and collective achievement. I extend my sincere appreciation to all who have contributed. The Plan covers a runway for the business from 2026 to 2030.

As Chair of the Finance Committee, along with the Committee and the Board, have overseen a stable financial position for DOGS NSW last financial year.

I have been actively engaged across the business with our wonderful Dog Performance Sports across the period attending trials and events and was delighted to see the growing interest and membership across these sports. The Strategic Plan we have developed is focused on all parts of the business and definitely has a focus on Dog Performance Sports and importantly our wonderful Regions across the State.

I chaired the Fast N Furious Committee and helped with the Committee and DOGS NSW support to continue to trial and test the Fast N Furious innovation concept that tested different systems and show methods for future planning. These shows were well received by the members and the hope is we continue to innovate and test new models in the years to come.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Mr R Sinclair (.....cont'd)

I was also privileged to represent the Board at various important DOGS NSW events and participate with members during these key events.

As we look forward to the next period we need to focus on exciting initiatives in our plan like membership growth opportunities, welfare, digital transformation, sustainability and continuing to meet the challenges with opportunities to ensure DOGS NSW remains vibrant and relevant into the future. We need to be brave and focus on the Plan that has been endorsed and not step away from making the difficult decisions. Change is difficult for all of us, however, when we look at all of the key data points across our business, we need to embrace change and innovation. I look forward to working with the membership and the Board to ensure we all have this wonderful hobby that we all love so much to be vibrant for generations to come.

Mr Stephen Oliver

I extend my sincere thanks to the members who elected me to the Board. Throughout my term, I have worked diligently to address the factors influencing our declining membership and to improve support and engagement across our show base. While there is still work to be done, I am proud of the progress achieved and the solid foundation established for continued improvement by the current serving members.

Ms C Rafton BAcc JP

Company Director and Registered Tax Agent, having worked in the accounting industry for over 30 years; DOGS NSW member since 1972; Honorary Life Member DOGS NSW; Past President and Vice President DOGS NSW as well as Chair or member of various Committees including Spring Fair 2022, 2023, 2024, 2025 and 2026; Past Secretary for many years of Sutherland Shire All Breeds Kennel Club Inc and Borzoi Club of NSW, having been awarded Honorary Life Membership by both Clubs; Past President of International Borzoi Council for 9 years; International All Breeds Judge and Dogs Australia Accredited Assessor; elected to the DOGS NSW Board of Directors for Metropolitan Region in October 1995, renominating until 2010, nominated and elected again in 2017, 2020 and 2023 for another 3 year term.

Ms S Hannigan

Retired from the Public Sector, my experience covers Public Administration, Law, Senior Management, Public Policy, Emergency Management, Conflict Resolution, Counter Terrorism.

I am also on Council for the NSW Royal Agricultural Society for the past 11 years. I am from a farming background and have a broad knowledge of all things Agricultural. I understand the hardships that our county people face particularly the increasing economic hardships, distance, petrol prices and cost of living in general.

I have been involved with DOGS NSW for the past 27 years in Obedience, Agility, Herding, Flyball and Conformation. I have bred and shown Border Collies under the "Neecabe" prefix to Supreme Grand, Triple, Double and Champion Titles. I have over 40 Champion titled dogs under my prefix. I have also shown Pointers and Staffordshire Bull Terriers.

I have been a past member of the: -

- Disputes Assessment Panel
- Judicial Panel
- Public Relations Committee
- Show Committee
- DOGS NSW Executive Committee

I am one of two Representatives of the Illawarra South Eastern Region having been elected in November 2023. I am currently a participant in in the Conformation Judges Education Program and have six Groups.

Since becoming a Director, I have worked with fellow Directors and members of the Illawarra South Eastern Region to put policy and strategies before Local Council in relation to the keeping of dogs.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Mr J Bryson

Since being elected to the Board in November 2023 I have embraced a wide range of responsibilities across various committees and public-facing roles. This includes serving on the Executive for 12 months as well as contributing to the Judges Committee, the Compliance Investigation Panel and the Breed Standards Committee. I am currently the Chair of the PR Events Committee, overseeing both Dogs On Show and the Christmas Show.

I am proud to have maintained perfect attendance at all Board meetings which reflects my deep commitment to DOGS NSW and its members.

The 2026 Dogs On Show was one of our most successful events to date attracting a large number of public visitors. The two-show format remains popular ensuring a diverse range of breeds for the public to enjoy. A personal highlight for me was the Pageant of Breeds which continues to delight exhibitors and visitors alike. Additionally, last year's Christmas Show was a rewarding family-focused celebration that successfully expanded our reach beyond the traditional show ring.

Beyond my work with DOGS NSW, I serve as a Councillor of the Royal Agricultural Society and Chair the Domestic Animals Committee where I oversee the Sydney Royal Dog Show. This year we hosted our second FCI CACIB show alongside the traditional Sydney Roya, significantly boosting public interest. By working closely with the DOGS NSW Public Relations team we were able to deliver outstanding public education and engagement.

Professionally, my role as Editor-in-Chief of Dog News Australia underlines my lifelong dedication to the canine community. In the Hunter Region, I serve as President of the Combined Northern Canine Committee and remain deeply engaged with members at the Hillsborough Dog Show Grounds.

Looking ahead, my highest priority is to continue collaborating with my fellow Directors to ensure that the strategic goals of DOGS NSW deliver positive outcomes for all our members.

Mrs Sue McFadden

My family has a long history with dogs going back as far as the 1930's. I acquired my first Cocker Spaniel in 1982, a breed I remain actively involved in.
I am a Life Member of The Cocker Spaniel Society of NSW Inc and Secretary of The Sporting Spaniel Society of NSW. Additionally, I hold the role of Chair of DOGS NSW Grounds Development Committee (GDC).

In 2022, I had the privilege of being elected to the Board of DOGS NSW, a position that I undertake with a strong sense of responsibility and commitment.

Over the past year, as Chair of the GDC, along with the Committee members we have continued our strong partnership with Bunnings with fundraiser Sausage Sizzles and in-store promotions to showcase our dogs and activities which has raised much public interest. We have also assisted many breed clubs in raising funds towards their show costs.

The Committee is also very honoured to have again participated in the RAS Showbag reveal for the different Children's Cancer Foundations, putting smiles on the children's faces by providing puppies for them to pat and play with. We continue to support the Share the Dignity Charity and held our first Cancer Council Biggest Morning Tea.

The GDC held its first double championship shows in October 2024 and in 2025/26 added SprintDog™ and Scent Work Trials which were very well attended.

I would like to acknowledge our sponsors, Committee members and volunteers for their significant contributions towards fundraising efforts on behalf of our members. I remain committed to advancing the mission of DOGS NSW, promoting responsible dog ownership, supporting organisational initiatives, and encouraging new membership.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Mr Neil Curwen

As a Director and Vice President this past year has been both rewarding and challenging. We have seen the planning and launch of the Strategic Plan. I hope this plan will be actioned and not just become another document left to gather dust. The people involved in the Committee truly showed what a depth of knowledge and talent we have amongst our members.

During my time as Chairperson of the Aggressive Dogs Committee, we changed regulations to align them with the current NSW State legislation. Something that future Committees will need to also keep abreast of.

I also chaired the Judges Committee & Regional Working Party and was a member of the Show Committee.

I would like to thank the members of the Committees I chaired for their time and dedication and to the team in the office who often go above and beyond when I ask for assistance.

On a positive note the Southern Region held 3 successful shows hosted by Harden Kennel Club Inc making it a 6 show cluster. This was the first time the shows had been held in this format rather than a stand-alone event and it was mutually financially beneficial to both.

Mr Glen Vernon

Over the past 12 months our business has navigated significant change including new government legislation, rising costs of doing business (CODB) and changes to the Board. We have many challenges requiring much needed focus to promote and insure our way of life survives.

In the Hunter, we have continued working together to achieve the best outcomes for our region. I look forward to continuing to serve the people of the Hunter while working in partnership with the broader business.

It is wonderful to see the strong growth in our Dog Sport areas. We must continue working together to develop initiatives that increase interest and participation in the conformation side of the business.

In the Hunter, I am extremely proud to help drive public awareness through The Great Cattle Dog Muster and the Public Family Fun Days.

Mr Kyle Charnock

I have over 30 years' experience in the private sector in various roles. My current role is within the manufacturing sector in Account Management. I have been a DOGS NSW Member since 1989 - 37 years.

I was elected in 2021 and re-elected in 2024 to represent the Illawarra & South East Region on the DOGS NSW Board of Directors.

My current Affiliate involvement includes Vice President of The Labrador Retriever Club of NSW Inc, Vice President, Show Manager & Trial Manager of the Wollondilly All Breeds Kennel Club Inc, President of The Labrador Retriever National Breed Council.

I am the Chair of the DOGS NSW Obedience, Tracking & Performance Disciplines Judges Committee, Member of the Fast N Furious Committee, Member of the Finance Committee, Member of the Aggressive Dog Committee, Member of the Serious Animal Welfare Committee.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Dr K Hedberg BVSc

The ongoing threats from Government and Animal Welfare laws are ever present. Welfare is a perpetually evolving area where ideas are being shared internationally but not always with common sense. We need to stay aware of these threats to our hobby and as well as aim for the best welfare outcomes for all dogs. We also need to be aware of similar changes going on in other States, as what one State puts forwards often rolls around to apply to the other States.

The laws affecting dog ownership, breeding and welfare are set to cover the lowest level and try to control and improve this. While DOGS NSW owners and breeders have a very good overall level of care, we are far more "findable" than backyard breeders as we register our dogs, our breeding, etc, while the majority of non-registered breeders continue to fly under the radar. Government efforts to control this very large section of unregistered breeders continues to have significant problems.

Mr Angus McIlrath

The 2025–2026 year was one of meaningful change and growth in my role as a Director of DOGS NSW. During this period, I undertook additional support responsibilities and worked closely with Director Sue McFadden and her Committee on initiatives focused on increasing public awareness, strengthening community engagement and creating opportunities for DOGS NSW to grow.

I am particularly proud of the volunteers who continue to support our major public-facing events. Their commitment has enabled DOGS NSW to promote responsible dog ownership, purebred dogs, canine sports, membership and broader participation in the canine community.

The 2026 Advance™ Sydney Royal Dog Show provided an excellent opportunity to connect with the public. Our expanded stand enabled us to strengthen our messaging, promote canine sports and membership pathways and increase digital engagement through QR codes. The dedication of our volunteers and Public Relations Committee members ensured a professional and successful event.

During the year, I also contributed to the modernisation of our promotional activities through the establishment of the DOGS NSW Canine Promotions & Public Awareness Committee. Its first major initiative, the 2026 Dog Lovers Festival, provided an outstanding opportunity to showcase DOGS NSW to a broad community audience. We look forward to continuing this work at the Blacktown Pet Festival.

I acknowledge the valuable contribution of staff members, Kate Davidson, Kerrie Cristoffi and Abby Davis, whose professionalism, energy and modern marketing and communications strategies have strengthened DOGS NSW public profile and digital engagement.

My sincere thanks go to our Committee members, office and ground staff, and volunteers for their tireless commitment.

Looking ahead, I am confident DOGS NSW can build on this momentum by strengthening public engagement, supporting members, promoting responsible dog ownership and showcasing the diversity of canine sports and activities across NSW.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Mrs Vickie Harris

I joined the DOGS NSW Board in 2024 as Representative of the Northern Region. Since my appointment I have worked diligently on behalf of members throughout my Region and across New South Wales.

As a full-panel All Breeds Judge, I bring extensive experience and a strong understanding of the broader canine community to the Board. I also hold judging licences across numerous dog sports including Obedience, Rally, Trick Dog, Scent Work, Retrieving Ability Tests for Gundogs and SprintDog™.

During my time on the Board I have actively advocated for the interests of our dog sports community and supported opportunities for members to participate in a wide range of disciplines. My involvement has included chairing the Sporting Committee and serving as a member of the DOGS NSW Show Committee.

I am particularly proud of the work undertaken to support the continued development of dog sports in regional areas. Through collaboration with members, affiliates, officials and volunteers we have helped establish and grow SprintDog™ and Scent Work activities throughout the Regions. These initiatives have created additional opportunities for members and their dogs to participate, compete and become more involved in the DOGS NSW community.

The success and growth of our sports depend upon the dedication of volunteers, judges, stewards, instructors, committee members and competitors. I sincerely thank everyone who has contributed their time, expertise and enthusiasm during the year. Their commitment is essential to the strength and future of dog sports across New South Wales.

I remain committed to representing our members, encouraging active participation and supporting the sustainable growth of all dog sports. I look forward to continuing to work collaboratively with the Board, committees, affiliates and members to create further opportunities for our Metropolitan and Regional communities.

It is a privilege to represent the Northern Region and to contribute to the ongoing development of DOGS NSW.

Mr G Spagnolo

I have served as a Director of DOGS NSW for approximately 13 years. I formerly held a career spanning approximately 20 years in the Health & Building Departments of Local Government. Since 1972, I have been a member of DOGS NSW and have established a successful record as a breeder of Labrador Retrievers under the DRIFTWAY prefix.

I am a Life Member of The Labrador Club of NSW Inc and a former Vice-President. I have served as the Co-ordinator for the DOGS NSW CJEP Gundog Group for over 25 years, am a Dogs Australia All Breeds Judge with judging experience both in Australia and internationally. Additionally, I am Convenor of DOGS NSW Honours Working Party and Chair of the Compliance Investigative Panel.

The Conformation Judges Training Committee has supported Trainee Judges by introducing Field Days, which have received strong member support. Training by electronic means continues to be successful, providing access to long-distance Trainees and facilitating the involvement of specialists from other States and countries in delivering Breed Lectures.

I am pleased to have volunteered my services throughout the year to the DOGS NSW Grounds Development & Public Relations Committees assisting in fundraising and promotional activities. I will continue to represent DOGS NSW and its activities and remain available to assist members as needed.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

Mrs L Brown
Consultant linking Government Department and Private Sectors with the primary focus on analysis and application of Federal Legislation - Former Director of the ANKC Ltd trading as Dogs Australia, Member of DOGS NSW since 1986. All Breeds Judge and Life Member of The British Terrier Club of NSW.

Elected, in 2016 to the DOGS NSW Board of Directors, representing the Metropolitan Region. Elected as Chair of the Board of Directors in 2017 and served the subsequent three year term, spearheading many initiatives, improving productivity whilst reducing overheads, including the formation of The Royal NSW Canine Health & Welfare Charity.

Served as Senior Vice President from 2019 to 2021, supporting the then President Dr Karen Hedberg BVSc, whilst continuing to oversee restructure.

Re-elected to the Board of Directions in 2022 and served another term as President for the majority of 2023.

Currently also serving as: Chair of the CJEP Examinations Committee, member of Finance Committee, member of Aggressive Dogs Committee, member of Strategic Planning Working Party and Treasurer of The Royal NSW Canine Health & Welfare Charity. Member of Dogs Australia Breed Council Liaison Working Party.

Mrs T Hofman
This is my first report as a Director of DOGS NSW, covering November 2025 to June 2026.

I nominated for the Board as I believed the skills and experience from my professional life could make a useful contribution. With a Master's Degree and career managing corporate functions for the NSW arm of a national law enforcement organisation, my strengths naturally sit around governance, people, organisational capability, risk and strategy.

I participated in each Strategic Plan development meeting, working collaboratively to see a number of important initiatives included in the endorsed Plan and, subsequently, took initial sponsorship of several Pillar 7 activities.

Much of my work as a Director happened quietly in the background. I spent many hours researching legislation, contemporary constitutions and governance models, comparing other Member Bodies and exploring Board policies, charters and risk frameworks. I established the Governance Framework Working Party through a skills-focused EOI process; collaborated on the Child Safe governance work underway and supported transparent EOI processes for the Disciplinary and Judicial Panels.

Just as importantly, I spent time listening and talking to people. I engaged with many members, affiliates and sporting groups, attended official DOGS NSW events in a representative role; helped members navigate concerns and sought out the knowledge and experience of others when it could help us reach a better outcome.

I bought a questioning and exploratory approach to the Board. I am comfortable asking "why?"; looking more deeply into an issue, looking forward into the future and considering whether there might be a better way.

I am not always the most visible Director at a fundraiser or event. My strengths are behind the scenes – connecting people, doing the research, building frameworks and encouraging transparency, fairness and good process. Effective Boards need different strengths and this is where I believe I have made my strongest contribution across this period.

Mr P Brown - NIL report

Mrs A Gilson - - NIL report

Mrs A Moy - NIL report

List of Committees & Working Parties

Attendance details for the period 1 July 2025 to 30 June 2026

Agility Committee	12 Meetings
Mrs R Patterson-Chair	12
Mrs D Drescik	11
Mrs J Taylor	11
Ms S Kirkwood	10
Ms T Thwaites-	9
Mr W Sinclair-Huggins	11

Agility Judges	11 Meetings
Ms J Taylor-Chair	11
Ms J Comber	11
Mrs J Van Der Vegt	9
Ms T Thwaites	11

Aggressive Dog Committee	9 Meetings
Mrs P Hartwell-Chair-Resigned Nov 2025	3
Mr N Curwen-Chair- Appt'd Dec 2025	6
Mr K Charnock	1
Mrs T Knox	7
Dr K Hedberg BVSc	6
Ms G Loft- Resigned Nov 2025	0
Mrs J Turley	5
Ms T Kernahan	3
Ms S Hopkins- Appt'd Dec 2025	4
Ms J Ford- Appt'd Dec 2025	5

Breed Standards Committee	Meets as required
Mr W Burton-Convenor-Convenor	
Ms C Paine	
Mr L Bradney	

Canine Promotions & Public Awareness Committee (formerly Public Relations Committee)	2 Meetings	
Mr P Brown-Chair-Appt'd Nov 2025-Resigned Jun 2026	0	
Mr A McIlrath-Chair-Appt'd Jun 2026	2	2
Mr B Wistuba	0	0
Mrs R Wistuba	0	0
Mr K Morton	2	2
Dr A Tatian	2	2
Mr A Brooker	2	2
Ms K Purkis	2	2
Ms N Robbins		
Miss L Sorensen	2	2
Ms A Davis	2	2
Mrs K Christofi	2	2
Ms K Davidson	2	2
Mr K Liu	0	

Complex Fundraising Working Party	Meets as required
Mrs D Wright-Convenor- Appt'd Nov 2025	

Compliance Investigative Panel	Meets as required
Mr G Spagnolo-Chair-Resigned Nov 2025	
Dr K Hedberg BVSc-Chair-Appt'd Nov 2025	
Mr B Santas	
Ms J Montford	
Mrs L Davidson	
Mrs T Comerford	
Mr J Comerford	
Mrs N Taylor	

Conformation Judges Examinations Committee	8 Meetings
Mrs L Brown-Chair	8
Dr K Hedberg BVSc	7
Mr J Sheppard- Resigned Jun 2026	7
Mr S Mills	5
Mr G Vernon	1
Mr P Brown- Appt'd Dec 2025	4

Conformation Judges Training Committee	9 Meetings
Mr B Santas-Chair	9
Mr P Cutler	7
Mr W Goldsworthy	8
Mr G Spagnolo	5
Mrs T Comerford	8
Mrs L Brandt	9
Mr J Comerford	8
Ms A Huggins	9

Dances With Dogs Working Party	Meets as required
Miss J Stewart-Convenor	

Disputes Assessment Panel	7 Meetings
Mr G Rich SC-Chair-Resigned Jul 2025	1
Mr S Cairns	6
Mrs P Hartwell	2
Mrs J Fleming	3
Mr G Douglas	6

Earthdog Working Party	Meets as required
Mrs S Causer-Convenor	
Miss A Tombling	
Ms E Pattinson	
Mr J Causer	

Finance Committee	10 Meetings
Mr R Sinclair-Chair	8
Mrs L Brand-DOGS NSW President	1
Mrs C Rafton	9
Mr K Charnock	7
Mrs L Brown	7
Mr A Hunt	10
Mr P Palangas	9
Mr A Khamis	8
Mr K Liu	10
Mrs V Gagan-Wilson-Minute Secretary	10

Grounds Development Committee	3 Meetings
Mrs S McFadden-Chair	3
Mr A McIlrath	1
Mrs E Wells	3
Ms C Bryson	1
Ms S Scott	3
Mr J McLean	1
Mr A Brooker	3
Mrs L Brooker	3
Ms K Purkis	3

Herding Working Party	Meets as required
Miss K Griffiths-Convenor	
Ms S Fedoryschyn	
Mrs J Kimpton	
Ms K Finlayson	
Ms J Huber	
Ms S Baker	
Mr R Smith	
Mrs A Outtrim	
Mrs K Edwards	

List of Committees & Working Parties

Attendance details for the period 1 July 2025 to 30 June 2026

Honours Working Party	Meets as required
Mr H Gent OAM-Convenor	
Mr E Pickering	
Mrs W Slatyer	
Mr M Johnston	

Judges Committee	Meets as required
Mr J Bryison-Chair-Resigned Nov 2025	
Mr N Curwen-Chair-Appt'd Nov 2025	
Mrs C Yates	
Mr S Mills	

Junior Handler Working Party	Meets as required
Mrs T Buckley-Convenor	

Library & Archives Committee	7 Meetings
Mrs M Wheeler–Chair–Resigned Nov 2025	1
Mrs P Weber-Chair-Appt'd Nov 2025	6
Mrs H Pedersen- Resigned Nov 2025	0
Mrs B Wilson- Resigned Nov 2025	1
Mrs P Thomas- Resigned Nov 2025	0
Mrs L Patterson- Resigned Nov 2025	1
Mr D McKay- Resigned Nov 2025	1
Mrs R Mackintosh- Resigned Nov 2025	1
Mrs S Castiglione- Resigned Nov 2025	1
Mr T Mangan- Resigned Nov 2025	1
Ms S Patterson- Resigned Nov 2025	0
Mrs C Parr- Appt'd Nov 2025	3
Mrs K Ballard- Appt'd Nov 2025	5
Mr L Ballard- Appt'd Nov 2025	5
Mr G Sparham- Appt'd Nov 2025	6
Ms J Moorby- Appt'd Nov 2025	3
Mrs L Duval- Appt'd Nov 2025	2
Mr C Duval- Appt'd Nov 2025	1
Miss E Mansfield- Appt'd Nov 2025	4
Ms S Cornick- Appt'd Jan 2026	4
Mr J Foley -Appt'd Jun 2026	1
Ms F Knight- Appt'd Jun 2026	1
Ms P Bockman-Chato- Appt'd May 2026	1

Lure Coursing Working Party	Meets as required
Ms J Winders-Convenor	
Mr B Paintain	
Ms L Smith	
Miss J Ang	

Media & Government Legislation Committee	**7** Meetings
Mrs L Brand-Chair- Resigned Nov 2025	2
Mrs L Brown-Chair-Appt'd Nov 2025	5
Miss D Crofts- Appt'd Nov 2025	6
Mrs K Lynch- Resigned Nov 2025	2
Ms N Robbins-Resigned Nov 2025	2
Mr T Mangan- Resigned Nov 2025	1
Ms J Woolley-Resigned Nov 2025	2
Mr H Gent OAM- Appt'd Nov 2025	5
Ms V Manos- Appt'd Nov 2025	3
Dr K Hedberg BVSc- Appt'd Nov 2025	5
Mr B Crump- Appt'd Nov 2025	4
Mr M McDonald- Appt'd Nov 2025	5

Members Education Committee	Meets as required
Mr S Oliver-Chair-Resigned Nov 2025	
Mrs C Rafton-Chair-Appt'd Nov 2025	
Mr M McDonald	
Dr K Hedberg BVSc	
Ms K Reeder	
Mr K Charnock	

Obedience Tracking & Performance	11 Meetings
Disciplines Committee	
Mrs P Hartwell-Chair-Resigned Nov 2025	4
Mrs V Etherington OAM-Chair-Appt'd Nov25	5
Mrs M Wheeler- Resigned Nov 2025	3
Mrs L Patterson- Resigned Nov 2025	3
Mrs S Hutchins- Resigned Feb 2026	5
Mrs S Ibbott-Cordi- Resigned Nov 2025	1
Mrs V Gresser- Resigned Nov 2025	2
Miss S Corben- Resigned Nov 2025	3
Mrs C Domsalla- Resigned Nov 2025	4
Mrs K Eaton- Resigned Nov 2025	2
Mrs G Loft- Resigned Nov 2025	2
Mrs B Horsfield OAM- Resigned Nov 2025	4
Ms J Stewart- Appt'd Nov 2025	5
Mr P Read- Appt'd Nov 2025	5
Mrs C Diebler- Appt'd Nov 2025	5
Ms D Hollett- Appt'd Nov 2025	4
Mrs J Van Der Vegt- Appt'd Nov 2025	5
Ms M Keast- Appt'd Nov 2025	5
Ms M Ramsay- Appt'd Apr 2026	2

Obedience, Tracking & Performance	9 Meetings
Disciplines Judges Committee	
Mr K Charnock-Chair	9
Miss V Etherington OAM	8
Mrs D Anderson	2
Ms B Mitchell-Resigned Nov 2025	2
Mrs J Van Der Vegt	7
Miss S Corben	8
Mrs P Hartwell-Resigned Nov 2025	3
Mrs A Yerbury	8
Mr P Read	3
Mrs J Turley	7
Ms M Keast	7
Mr D Turley	8
Mrs S Hutchins-Appt'd Nov 2025	5
Mrs C Crouch-Appt'd Nov 2025	5
Mr R Probert- Appt'd Nov 2025	4

PR Events Committee	Meets as required
Mr J Bryson-Chair	1
Ms K Christofi	1
Ms A Davis	1
Miss B Bryson	1
Ms S Kearns	1
Ms T Donnelly	1
Ms K Davidson	1
Lady K Parry-Rice	1

Regional Committees Working Party	1 Meeting
Mrs V Harris-Convenor-Resigned Nov 2025	0
Mr N Curwen-Convenor-Appt'd Nov 2025	1
Mrs V Harris	1
Mrs A Tulk	0
Ms D Gooding	0
Ms M Eather	0
Ms P Gill	1

List of Committees & Working Parties

Attendance details for the period 1 July 2025 to 30 June 2026

Retrieving & Field Trials Committee	9 Meetings
Mr B Leggett-Chair-Resigned Jul 2025	1
Mr P Betteridge-Chair-Appt'd Aug 2025-Resigned Nov 2025	2
Mr P Hamson-Chair-Appt'd Nov 2025	6
Mr T McEniery	7
Dr C Wade-Appt'd Nov 2025	6
Mrs K Blair	8
Mr P Serle-Appt'd Nov 2025	6
Mr R Temple-Appt'd Nov 2025	6
Mrs A Menil-Resigned Nov 2025	3
Mr B Pickworth-Resigned Nov 2025	3
Mr D Cameron-Resigned Nov 2025	3
Mrs S Hodges-Winkleman	8
Mr D Mills-Appt'd Nov 2025	6
Ns N Squires-Appt'd Mar 2026	4

RNSWCC Health & Welfare Charity	11 Meetings
Mr H Gent OAM-Chair	11
Mr B Crump	8
Mrs L Brown	8
Dr K Hedberg BVSc	9
Mr M Craig QC	8
Ms K Crumpton-Resigned Jan 2026	5
Ms R Coventry	6
Mrs A Fieldhouse	10
Mrs M George-Appt'd Jun 2026	1
Mr R Sinclair	5

Scent Work Working Party	Meets as required
Ms D Puttock-Convenor-Appt'd Dec 2025	
Ms C Hately	
Ms V Sewell	
Ms S Wee	
Ms K Parry-Rice	

Serious Animal Welfare Committee	4 Meetings
Mrs D Crofts-Chair-Chair-Appt'd Nov 2025	4
Mr K Charnock	2
Ms J Myers	4
Dr A Kasbarian	2
Dr J Lonergan	3

Show Committee	11 Meetings
Mr S Oliver-Chair-Resigned Nov 2025	4
Mr G Vernon-Chair-Appt'd Nov 2025	8
Mrs L Brandt	10
Mrs R Duffy	9
Mrs D Harbin-Appt'd Nov 2025	6
Mr S Mills-Appt'd Nov 2025	1
Mrs M Parker	4
Miss D Crofts-Appt'd Nov 2025	7
Mrs J Fisher-Appt'd Nov 2025	7
Mrs R Preece-Pickering-Appt'd Nov 2025	3
Mrs J Fynmore-Resigned Nov 2025	3
Mr N Curwen-Appt'd Nov 2025	6
Mrs V Harris-Appt'd Nov 2025	4

Sporting Committee	11 Meetings
Mr A McIlrath-Chair-Resigned Nov 2025	4
Mrs V Harris-Chair-Appt'd Nov 2025	8
Ms A Moy-Resigned Nov 2025	4
Ms M Gurney	10
Ms S Wesselink-Resigned Nov 2025	2
Mrs S Causer	11
Ms J Winders	11
Ms E Milharcic	4
Mrs S Dellas	6
Ms B Mitchell	8
Ms D Puttock-Appt'd Nov 2025	8
Ms A Turnbull-Appt'd Jun 2026	1
Ms K Griffiths-Appt'd Nov 2025	6
Mrs A Sallway-Resigned Nov 2025	3
Ms T Donnelley-Resigned Nov 2025	4
Mrs P Cutler-Resigned Nov 2025	4

Spring Fair Dog Show Committee	Meets as required
Mrs C Rafton-Chair	
Mrs L Brandt	
Ms T Scales	
Mr B Santas	
Mrs R Rafton	

Royal NSW Canine Council Ltd
ABN 69 062 986 118

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2026 ANNUAL GENERAL MEETING
Wednesday 4 November 2026 @ 7.30PM

To be held in the Amenities Building of
The Bill Spilstead Complex for Canine Affairs
44 Luddenham Road, ORCHARD HILLS

AGENDA

1. **PRESENT**

2. **APOLOGIES**

3. **CONFIRMATION OF THE MINUTES**
   Confirmation of the Minutes of the Annual General Meeting of Members held 5 November 2025, published in the April 2026 Gazette.

4. **CHAIRMAN'S REPORT**

5. **CONSIDERATION OF SECRETARY'S REPORT**

6. **CONSIDERATION OF DIRECTORS' REPORTS**

7. **CONSIDERATION OF FINANCIAL REPORT – FOR THE YEAR-END 30 JUNE 2026**

8. NOTICES OF MOTION

8.1 C Rafton 2000121100 to move by Special Resolution:-

THAT the RNSWCC Articles of Association, Part III-The Board of Directors: Powers of the Board of Directors, Article 31d which reads as follows:-

31. In respect of nominations of candidates for election as a Director:
- *(a) Only a member may be nominated for election as a Director;*
- *(b) Nominations for such elections shall be on the prescribed form which must be fully completed in accordance with its terms;*
- *(c) Persons nominating a candidate for such election must usually reside in the region appearing on the nomination form as the region the candidate seeks to represent.*
- *(d) Nominations shall be delivered to the Secretary on or before a date to be determined from time to time, twenty eight (28) days' notice of which shall be published in the journal.*

Be amended to read:-

31. In respect of nominations of candidates for election as a Director:
- *(a) Only a member may be nominated for election as a Director;*
- ***(b) Persons nominating must provide at the time of nomination a current and valid Working With Children Check.***
- *(~~b~~c) Nominations for such elections shall be on the prescribed form which must be fully completed in accordance with its terms;*
- *(~~c~~d) Persons nominating a candidate for such election must usually reside in the region appearing on the nomination form as the region the candidate seeks to represent.*
- *(~~d~~e) Nominations shall be delivered to the Secretary on or before a date to be determined from time to time, twenty eight (28) days' notice of which shall be published in the journal.*

RATIONALE

Organisations involved in activities that involve children should set the tone for organisational behaviour. This commitment supports the Child Safe Standards that organisations in NSW are legally required to uphold. When administrators and leaders comply with Working With Children Check (WWCC) requirements, they demonstrate to the membership, staff, volunteers, parents, and children that safety is a priority.

8.2 L Brown 2000486451 to move by Special Resolution:-

THAT the RNSWCC Articles of Association, Part II-Membership: Junior Membership, Article 9(a), which reads as follows:-

9(a) The Board of Directors may admit as a Junior Member a natural person who has attained the age of 12 years and is under the age of 18 years.

Be amended to read:-

9(a) *The Board of Directors may admit as a Junior Member a natural person who has attained the age of ~~12~~ **seven (7)** years and is under the age of 18 years.*

RATIONALE

Specifically, any reference to the minimum age for Junior Membership being twelve (12) years be amended to seven (7) years, with all other eligibility requirements remaining unchanged.

The purpose of this amendment is to encourage greater participation by young people in the sport of purebred dogs and to foster engagement with DOGS NSW from an earlier age.

Like many volunteer-based organisations, DOGS NSW has an ageing membership demographic. The number of young people joining the organisation and continuing their participation into adulthood is relatively low. If DOGS NSW is to remain strong and sustainable into the future, it is essential that we actively engage children at a younger age and provide them with a clear pathway into lifelong membership and involvement.

DOGS NSW already operates a successful Junior Handlers Program, with children from seven (7) years of age actively participating in competitions and developing their knowledge and skills, however, despite being eligible to compete in this recognised DOGS NSW program, these children are currently unable to become Junior Members until they reach twelve (12) years of age. This creates an unnecessary inconsistency whereby participants in an official DOGS NSW activity cannot formally belong to the organisation.

Reducing the minimum age for Junior Membership to seven (7) years will:-

- *Align Junior Membership eligibility with the existing Junior Handlers Program.*
- *Encourage families to introduce children to responsible dog ownership and canine activities at an earlier age.*
- *Increase youth membership and participation during the formative years when lifelong interests and hobbies are often established.*
- *Strengthen succession planning by developing the next generation of exhibitors, breeders, handlers, Judges, officials, volunteers and future leaders of the organisation.*
- *Demonstrate DOGS NSW commitment to investing in youth participation and ensuring the long-term sustainability of the organisation.*

There is no practical disadvantage to lowering the minimum age. Junior Members will continue to be subject to the same constitutional provisions, parental or guardian oversight where applicable, and existing restrictions relating to voting and governance.

This amendment is a simple but important step towards building a stronger future for DOGS NSW. By allowing children who are already participating in our activities to become members from seven (7) years of age, we can foster a greater sense of belonging, encourage long-term involvement and help address the ageing demographic facing our organisation.

8.3 T Mangan 2000785090 to move by Special Resolution (seconded by S Gilbert 2100072259)

THAT the following proposal be forwarded to Dogs Australia for consideration and implementation:-

1. Dogs Australia create a time limited maximum 18 month Breeding for Health Framework Working Party comprising the Dogs Australia Board President, the 2 x DOGS NSW representatives on the DOGS AUSTRALIA Board, the 2 x NSW representatives (one being the Chair of the National Committee) on the DOGS AUSTRALIA Canine Health and Wellbeing Committee, an appropriate academic animal breeding expert, and one other Board member elected by the Dogs Australia Board, for the purpose of developing a project of collaboration with the UK Royal Kennel Club on possible appropriate application of the RKC Breeding for Health Framework in Australia.
2. Within 6 months of their appointment the Working Party**,** the Working Party submit to the Board of DOGS AUSTRALIA seeking agreement, within a further 6-month period, to:
    a) A project of collaboration with the UK Royal Kennel Club on learnings from and possible appropriate application elements of the RKC Breeding for Health Framework in Australia.
    b) The creation of a National Breeder Support Committee with the membership and Terms of Reference set out in the submission, to action the collaboration project, under accountability arrangements with DOGS AUSTRALIA and DOGS NSW as set out in the submission.
    c) The creation of a National Breeder Support Help Desk to be set up in DOGS NSW in accordance with an outline of purpose, structure, management, costing options, and evaluation set out in the submission.
    d) A proposed communication from DOGS AUSTRALIA to the Royal Kennel Club advising the RKC of the formation of these bodies and their intent, looking forward to positive outcomes from communication between the new Committee and the RKC Head of Health and Breeding about the Framework, and inviting any requests for further information.

3. Within 3 months after the DOGS AUSTRALIA Board's approval of the submission, the Working Party obtain Dogs Australia Board approval of the recruited membership of the National Breeder Support Committee, and that the Working Party be dissolved at the next Dogs Australia Board meeting after the completion of the recruitment.

4. The Terms of Reference for the Breeder Support Committee include:-
    a) Within a month of their appointment the Chair to write to the Royal Kennel Club Head of Health and Breeding to introduce themselves, and commence exchanging information and collaborative opportunities about the RKC Breeding for Health Framework.
    b) Within 18 months of the first Committee meeting obtain DOGS AUSTRALIA approval of a consolidated information resource about the experience of the RKC Breeding for Health Framework and a plan for its application either directly or in modified form in Australia, identifying any feasible, priority regulatory or Code of Ethics changes.

c) Obtain formal DOGS NSW Board approval of structural, functional and accountability description of the National Breeder Support Help Desk in accordance with DOGS AUSTRALIA's approval (see 2 above), and assist DOGS NSW in recruitment and support.

d) Recommend streamlined communication processes with Member Bodies of DOGS AUSTRALIA and engage breed clubs and associations and breeders with the project in an appropriate manner.

e) Support the DOGS AUSTRALIA and DOGS NSW Boards in setting up regular formative and summative evaluation processes, including a first summative evaluation report within 18 months of the DOGS AUSTRALIA approval referred to in 4(b) above.

RATIONALE

The objective of these motions is to make best use in Australia of international resources to create an evidence-based process for establishing healthy breeding populations of good breed type in all registered breeds, as an essential foundation for promoting the registered breeds as healthy and desirable companion animals that can meet a wide range of needs and preferences. If DOGS NSW and DOGS AUSTRALIA can achieve this objective, it will establish a strong foundation for pro-active public relations work promoting the pure breeds and promoting membership of DOGS NSW and other DOGS AUSTRALIA Member Bodies as a reliable indicator of breeding quality and breeder ethics.

https://www.royalkennelclub.com/health-and-dog-care/health-dog-care/health/what-we-do-for-dog-health/breeding-resources-and-health-schemes/breeding-for-health-framework/

8.4 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – ONE DIRECTOR PER REGION (Motion 1A)

THAT the Articles of Association of Royal New South Wales Canine Council Limited (ACN 062 986 118) be amended as follows.

No.	Delete this (existing wording)	Add this (new wording)
1	**Article 28(b)** (b) The Board of Directors shall consist of not less than 3 persons and not more than 15 persons.	**Article 28(b)** (b) The Board of Directors shall consist of not less than 3 persons and not more than nine (9) persons, of whom not more than seven (7) shall be Directors elected by the members.
2	**Article 29** 29. (a) At the 1994 annual general meeting of RNSWCC those Directors who were elected to the Management Committee of the Association in 1991 shall retire from office. (b) At the 1995 annual general meeting of RNSWCC those Directors who were elected to the Management Committee of the Association in 1992 shall retire from office.	**Article 29** 29. Subject to Articles 30A and 30B, each elected Director holds office until the conclusion of the second annual general meeting after the Director takes office and, subject to these Articles, is eligible for re-election.

No.	Delete this (existing wording)	Add this (new wording)
	(c) At the 1996 annual general meeting of RNSWCC those Directors who were elected to the Management Committee of the Association in 1993 shall retire from office. (d) At the conclusion of every annual general meeting of RNSWCC, those Directors:- (11/09) (i) elected more than 30 months prior to the annual general meeting, or (11/09) (ii) who have been appointed by the Board of Directors in accordance with Article 30A to fill a casual vacancy, or (11/10) (iii) who were appointed in accordance with Article 30B to fill a casual vacancy and retire in accordance with Article 30B(e) (11/10) shall retire from office.	
3	**Article 32(b)** (b) The regions, the component parts of which appear in the Regulations and their entitlement to representation on the Board of Directors shall be: Metropolitan Region 8 Representatives Illawarra and South Eastern Region 2 Representatives Hunter Region 2 Representatives Western Region 1 Representative Northern Region 1 Representative Southern Region 1 Representative	**Article 32(b)** (b) Each of the six (6) regions, being the Metropolitan Region, the Illawarra and South Eastern Region, the Hunter Region, the Western Region, the Northern Region and the Southern Region, shall be entitled to one (1) Representative on the Board of Directors. In addition, there shall be one (1) Director elected by the members at large, who may reside in any region. There shall be seven (7) elected Directors in total. Articles 31(c), 33, 42(h) and 42(i) do not apply to the Director elected at large or to a candidate for that office. If only one nomination is received for that office, the person nominated shall be deemed to be elected.
4	**Article 39(b)** (b) four Deputy Chairmen of RNSWCC, one of whom shall be the Senior Deputy Chairman.	**Article 39(b) and new Article 39A** (b) a Deputy Chairman of RNSWCC. 39A. A reference in these Articles or the Regulations to the Deputy Chairmen, to a Deputy-Chairman, to a Deputy Chairman or to the Senior Deputy Chairman is a reference to the Deputy Chairman elected under Article 39(b).
5	**Article 45(e)** (e) Any 10 Directors shall constitute a quorum for the transaction of business at a meeting of the Board of Directors. If, in the event of casual vacancies, the number of Directors is not sufficient to constitute a quorum, the remaining Directors may act but only for the purpose of increasing the number of Directors to a number sufficient to constitute such quorum.	**Article 45(e)** (e) A majority of the Directors then holding office shall constitute a quorum for the transaction of business at a meeting of the Board of Directors. If, in the event of casual vacancies, the number of Directors is not sufficient to constitute a quorum, the remaining Directors may act but only for the purpose of increasing the number of Directors to a number sufficient to constitute such quorum.

No.	Delete this (existing wording)	Add this (new wording)
6	**Articles 51, 52, 53 and 54** 51. There shall be an Executive Committee comprising the Chairman and the four Deputy Chairmen. 52. Subject to the control and direction of the Board of Directors, the Executive Committee shall be responsible for the management of the urgent affairs of RNSWCC between meetings of the Board of Directors. 53. The Executive Committee shall meet and conduct its business in such manner as to the Executive Committee seems appropriate. 54. A quorum for a meeting of the Executive Committee shall be three members of the Executive Committee present in person at a meeting of the Executive Committee provided that a decision agreed to by all members of the Executive Committee by means of telephonic communication to the Secretary shall be a valid and effective decision as if a meeting had actually taken place.	**Article 51** 51. There shall be no Executive Committee. A reference in these Articles or the Regulations to the Executive Committee is a reference to the Board of Directors.

RATIONALE

To reduce the number of Board Directors to a level considered to be best practice, retain regional representation but equalise it, so that no region can command the Board by weight of numbers. The intended composition is a Board of nine: six Directors elected one from each of the six existing regions, one Director elected by the members at large, and two Directors appointed for specific skills the elected Directors do not hold. The appointed minority brings independent expertise and acts as a check on the elected majority without ever being able to outvote it. The two appointed Directors are provided for in Motion 2.

The seventh, at-large seat keeps the elected Board at an odd number. A Board of seven does not need a five-person executive sitting above it, so the Executive Committee is abolished and its functions returned to the full Board.

The Articles to read

If this motion is carried, the Articles of Association will read as follows:-

Article 28(b) (replaces the existing Article 28(b))

What changes: The maximum size of the Board comes down from 15 to nine, of whom not more than seven are elected.

(b) The Board of Directors shall consist of not less than 3 persons and not more than nine (9) persons, of whom not more than seven (7) shall be Directors elected by the members.

Article 29 (replaces the existing Article 29)
What changes: A two year term for elected Directors.

29. Subject to Articles 30A and 30B, each elected Director holds office until the conclusion of the second annual general meeting after the Director takes office and, subject to these Articles, is eligible for re-election.

Article 32(b) (replaces the existing Article 32(b))
What changes: One Representative for each region in place of the present 8, 2, 2, 1, 1, 1 allocation, plus one Director elected by all members. Article 32(a), which sets the six regions and their boundaries, is not changed.

(b) Each of the six (6) regions, being the Metropolitan Region, the Illawarra and South Eastern Region, the Hunter Region, the Western Region, the Northern Region and the Southern Region, shall be entitled to one (1) Representative on the Board of Directors. In addition, there shall be one (1) Director elected by the members at large, who may reside in any region. There shall be seven (7) elected Directors in total. Articles 31(c), 33, 42(h) and 42(i) do not apply to the Director elected at large or to a candidate for that office. If only one nomination is received for that office, the person nominated shall be deemed to be elected.

Article 39(b) and Article 39A (Article 39(b) replaces the existing Article 39(b); Article 39A is new)
What changes: One Deputy Chairman in place of four.

(b) a Deputy Chairman of RNSWCC.

39A. A reference in these Articles or the Regulations to the Deputy Chairmen, to a Deputy-Chairman, to a Deputy Chairman or to the Senior Deputy Chairman is a reference to the Deputy Chairman elected under Article 39(b).

Article 45(e) (replaces the existing Article 45(e))
What changes: The quorum becomes a majority of the Directors in office, in place of "Any 10 Directors".

(e) A majority of the Directors then holding office shall constitute a quorum for the transaction of business at a meeting of the Board of Directors. If, in the event of casual vacancies, the number of Directors is not sufficient to constitute a quorum, the remaining Directors may act but only for the purpose of increasing the number of Directors to a number sufficient to constitute such quorum.

Article 51 (replaces the existing Articles 51, 52, 53 and 54)
What changes: The Executive Committee is abolished. Anything the Articles gave to the Executive Committee goes to the whole Board.

51. There shall be no Executive Committee. A reference in these Articles or the Regulations to the Executive Committee is a reference to the Board of Directors.

8.5 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – ONE DIRECTOR PER REGION: THE CURRENT BOARD (Motion 1B)

THAT, if Motion 1A is carried:

1. The changes in Motion 1A start at the close of this meeting.
2. In the Western Region, the Northern Region and the Southern Region, the Director in office continues as that region's Representative.
3. In the Illawarra and Southeastern Region and the Hunter Region, the Director most recently elected continues as that region's Representative. The other Director finishes at the close of this meeting.
4. In the Metropolitan Region, the Director most recently elected continues as that region's Representative. The other Directors finish at the close of this meeting.
5. Where two or more Directors in a region were elected at the same, most recent, election, the members vote to choose one of them. Those Directors continue until the result is declared. The Director chosen then continues as that region's Representative and the others finish.
6. A seat that is a casual vacancy at the close of this meeting is not filled and ceases to exist, unless it is the region's only seat.
7. The Director elected at large is chosen by a vote of the members and takes office when the result is declared.
8. The Secretary is to hold each vote as a ballot of members under Articles 38A and 38B, and is to declare the results no later than 28 February 2027.
9. A Director who continues serves out the term for which that Director was elected, as if Article 29 had not been changed.

RATIONALE

To set how the current Board becomes the new Board in Motion 1A. This motion is not written into the Articles.

8.6 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – INDEPENDENT APPOINTED DIRECTORS (Motion 2)

THAT that the Articles of Association of Royal New South Wales Canine Council Limited (ACN 062 986 118) be amended as follows.

No.	Delete this (existing wording)	Add this (new wording)
1	**Article 31A** *Nothing is deleted. This is a new Article.*	**Article 31A** 31A. Appointed Directors. (a) In addition to the Directors elected by the members, the Board of Directors may appoint not more than two (2) Directors to address gaps in the skills, experience or attributes required for the effective operation of the Board. Article 28(b) does not prevent an appointment under this Article. (b) A person appointed under this Article is not to be a member of RNSWCC, and Article 42(b) does not apply to an appointed Director. (c) A person is not eligible for appointment under this Article unless, at the date of appointment, that person is not a member of RNSWCC and has not been a member of RNSWCC within the preceding ten (10) years.

No.	Delete this (existing wording)	Add this (new wording)
		(d) An appointed Director holds office for a term of one (1) year, may be reappointed, and may not hold office under this Article for more than five (5) years in total. (e) An appointed Director has the same duties, obligations and voting rights as an elected Director, and is a Director for all purposes of these Articles and of the Corporations Act 2001, but is not eligible to be elected Chairman. (f) An appointed Director ceases to hold office on becoming an employee of RNSWCC, a president, secretary, treasurer or committee member of an affiliate, or a judge appointed or recognised by RNSWCC, or on acquiring a material business relationship with RNSWCC. (g) A vacancy in the office of a Director appointed under this Article is not a casual vacancy for the purposes of Articles 30A, 30B or 35, and may be filled only under this Article.

RATIONALE

To allow the Board to appoint two Directors chosen for skills the elected Directors do not hold, typically finance, law, audit, risk, commercial or governance expertise, and to require those appointees to be genuinely independent of the organisation's internal politics.

They cannot chair the organisation, and hold office for fixed one year terms, but can be reappointed, to a maximum of five years. Their function is to bring expertise the membership cannot reasonably be expected to elect, and to sit at the table as people with no history, no faction and nothing to win, which is precisely what makes them useful when the room is fighting.

This motion is additive. It operates alongside Motion 1A, and operates on the existing Board if Motion 1A is not carried.

The Articles to read

If this motion is carried, the Articles of Association will read as follows.

Article 31A (new)

What changes: The Board may appoint up to two Directors from outside the membership for their skills, for one year terms.

31A. Appointed Directors.

(a) In addition to the Directors elected by the members, the Board of Directors may appoint not more than two (2) Directors to address gaps in the skills, experience or attributes required for the effective operation of the Board. Article 28(b) does not prevent an appointment under this Article.

(b) A person appointed under this Article is not to be a member of RNSWCC, and Article 42(b) does not apply to an appointed Director.

(c) A person is not eligible for appointment under this Article unless, at the date of appointment, that person is not a member of RNSWCC and has not been a member of RNSWCC within the preceding ten (10) years.

(d) An appointed Director holds office for a term of one (1) year, may be reappointed, and may not hold office under this Article for more than five (5) years in total.
(e) An appointed Director has the same duties, obligations and voting rights as an elected Director, and is a Director for all purposes of these Articles and of the Corporations Act 2001, but is not eligible to be elected Chairman.
(f) An appointed Director ceases to hold office on becoming an employee of RNSWCC, a president, secretary, treasurer or committee member of an affiliate, or a judge appointed or recognised by RNSWCC, or on acquiring a material business relationship with RNSWCC.
(g) A vacancy in the office of a Director appointed under this Article is not a casual vacancy for the purposes of Articles 30A, 30B or 35, and may be filled only under this Article.

8.7 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – LIMIT ON LENGTH OF SERVICE AS A DIRECTOR (Motion 3)
THAT the Articles of Association of Royal New South Wales Canine Council Limited (ACN 062 986 118) be amended as follows.

No.	Delete this (existing wording)	Add this (new wording)
1	**Article 29A** *Nothing is deleted. This is a new Article.*	**Article 29A** 29A. Limit on length of service. (a) A person is not eligible to be nominated for election as a Director, to be deemed elected as a Director, or to be appointed as a Director, if at the close of nominations or at the date of appointment: (i) that person has held office as a Director for a period or periods totalling eight (8) years or more within the preceding twenty (20) years; or (ii) election or appointment would result in that person holding office for more than eight (8) years in aggregate within any period of twenty (20) years. (b) A person who becomes ineligible under paragraph (a) remains ineligible until the person's aggregate service within the preceding twenty (20) years is less than eight (8) years, and in any event for not less than five (5) years from the date the person last held office. (c) In calculating service under this Article: (i) service completed before the commencement of this Article is counted; (ii) service as a Director appointed otherwise than by election, including service as a Director appointed to fill a casual vacancy, is counted; (iii) service is calculated by reference to completed calendar months; and (iv) for the purposes of paragraph (a)(ii), an annual general meeting not yet held is taken to be held on the anniversary of the most recent annual general meeting.

No.	Delete this (existing wording)	Add this (new wording)
		(d) This Article does not affect the tenure of a Director who holds office at the time the Director becomes ineligible under paragraph (a), and that Director continues in office for the balance of that Director's term. (e) The Secretary shall maintain a record of the date on which each Director first took office and of each period of service, and shall certify in writing to the Returning Officer, before the close of nominations for any election, whether each nominee is eligible under this Article. The certificate is conclusive for the purposes of the election unless set aside by the Board of Directors before the ballot is declared. (f) Nothing in this Article limits Article 40.

RATIONALE

To require genuine Board renewal by capping how long any person may serve. A Director may hold office for no more than eight (8) years in any period of twenty (20) years, after which they are ineligible to stand or be appointed for a further five (5) years. Under the two-year terms proposed in Motion 1A this is four terms, then a full five years away from the table.

Long tenure is the mechanism by which factions become permanent. People who have sat at the table for a decade or more accumulate obligations, grievances and alliances that outlast any particular issue, and a board so composed stops being able to decide anything on its merits. A cap removes nobody for wrongdoing and implies none. It ends the assumption that a seat, once won, is held indefinitely. Eight years is long enough to learn the organisation, see a strategy through and hand it on; the five-year break is long enough that a returning Director comes back to a board they no longer control.

The cap counts service already completed. A limit that started the clock afresh at adoption would postpone renewal for another eight years and defeat the purpose of the reform. It is drafted so that no Director loses office mid-term: it operates on eligibility to stand, not on tenure of a seat already held.

The Articles to read

If this motion is carried, the Articles of Association will read as follows.

Article 29A (new)

What changes: No more than eight years of service in any twenty. Applies to eligibility to stand or be appointed.

29A. Limit on length of service.

(a) A person is not eligible to be nominated for election as a Director, to be deemed elected as a Director, or to be appointed as a Director, if at the close of nominations or at the date of appointment:

(i) that person has held office as a Director for a period or periods totalling eight (8) years or more within the preceding twenty (20) years; or

(ii) election or appointment would result in that person holding office for more than eight (8) years in aggregate within any period of twenty (20) years.

(b) A person who becomes ineligible under paragraph (a) remains ineligible until the person's aggregate service within the preceding twenty (20) years is less than eight (8) years, and in any event for not less than five (5) years from the date the person last held office.

(c) In calculating service under this Article:

(i) service completed before the commencement of this Article is counted;

(ii) service as a Director appointed otherwise than by election, including service as a Director appointed to fill a casual vacancy, is counted;

(iii) service is calculated by reference to completed calendar months; and

(iv) for the purposes of paragraph (a)(ii), an annual general meeting not yet held is taken to be held on the anniversary of the most recent annual general meeting.

(d) This Article does not affect the tenure of a Director who holds office at the time the Director becomes ineligible under paragraph (a), and that Director continues in office for the balance of that Director's term.

(e) The Secretary shall maintain a record of the date on which each Director first took office and of each period of service, and shall certify in writing to the Returning Officer, before the close of nominations for any election, whether each nominee is eligible under this Article. The certificate is conclusive for the purposes of the election unless set aside by the Board of Directors before the ballot is declared.

(f) Nothing in this Article limits Article 40.

8.8 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – BOARD INDEPENDENCE FROM COMPETITION (Motion 4A)

THAT the Articles of Association of Royal New South Wales Canine Council Limited (ACN 062 986 118) be amended as follows.

No.	Delete this (existing wording)	Add this (new wording)
1	**Article 44A** *Nothing is deleted. This is a new Article.*	**Article 44A** 44A. Directors and competition. (a) In this Article: (i) 'restricted event' means any exhibition, show, trial, test, competition or dog sport conducted, sanctioned, licensed or recognised by RNSWCC or by the ANKC, held in NSW; (ii) 'primary interest', in relation to a dog, means any legal or beneficial ownership interest, whether sole or joint, any interest as lessee or lessor, where that interest is more than 49%; and (iii) 'associated entity' means a company, trust, partnership or other body through which a Director holds an interest in a dog or conducts a breeding, boarding, training, handling or sales activity. (b) A Director must not, while holding office: (i) enter or exhibit a dog at a restricted event; (ii) handle a dog at a restricted event; (iii) act as a judge, or accept an appointment as a judge, at a restricted event; or (iv) permit or procure any other person to enter, exhibit or handle at a restricted event a dog in which the Director, or an associated entity of the Director, holds a primary interest.

No.	Delete this (existing wording)	Add this (new wording)
		(c) Paragraph (b) applies to a dog registered under a prefix held by the Director, or held jointly by the Director with another person, whether or not the Director holds a primary interest in that dog. (d) Paragraph (b) does not prevent a Director from: (i) attending a restricted event, including in an official capacity; (ii) acting as a steward or other official other than as a judge; (iii) presenting awards or performing ceremonial functions; (iv) entering or handling a dog at an event that is not a restricted event; or (v) breeding, owning, boarding, training or selling dogs, subject to paragraph (b)(iv). (e) Where a person residing in the same household as a Director, or a spouse, de facto partner, parent, child or sibling of a Director, enters or handles a dog at a restricted event, the Director shall disclose that fact to the Board of Directors in writing, and the disclosure shall be recorded in the minutes. This paragraph imposes no restriction on that person. (f) A Director must not be present for, or take part in the consideration of or vote on, any matter before the Board of Directors concerning a specific exhibitor, judge, dog, prefix, event or disciplinary proceeding in which a person to whom paragraph (e) applies is directly involved. (g) Each Director shall, within twenty-eight (28) days after taking office and thereafter within twenty-eight (28) days after the end of each financial year, give the Secretary a written declaration of compliance with this Article and of any disclosure required under paragraph (e). The Secretary shall table the declarations at the next meeting of the Board of Directors and shall retain them for inspection by any member. (h) A Director who contravenes paragraph (b) ceases to hold office, and the office becomes a casual vacancy, at the end of twenty-eight (28) days after the contravention comes to the notice of the Board of Directors, unless within that period the Board of Directors resolves that the contravention was inadvertent and trivial and has been remedied. The Director concerned must not be present for, or vote on, that resolution. A resolution under this paragraph shall be recorded in the minutes with reasons and reported to the next annual general meeting. (i) A person is not ineligible to be nominated, elected or appointed as a Director by reason of anything done before taking office.

RATIONALE

To require that a person choose between governing the sport and competing in it. While holding office, a Director may not exhibit, compete, handle or judge at any event conducted or sanctioned by RNSWCC or the ANKC held in NSW.

The Board makes the regulations under which competitions are run, approves judges, inquires into and penalises misconduct, and makes the rules for protests and appeals. Directors who compete under those rules cannot escape the perception, and often the reality, that decisions are being made by people with something to win. The remedy is not more disclosure but separation: those who want to compete remain free to do so as members; the Board's business is strategy, finance and oversight.

The Articles to read

If this motion is carried, the Articles of Association will read as follows.

Article 44A (new)

What changes: While in office a Director does not enter, exhibit, handle or judge at RNSWCC or ANKC events held in NSW. Family members are not restricted, but are disclosed.

44A. Directors and competition.

(a) In this Article:

(i) 'restricted event' means any exhibition, show, trial, test, competition or dog sport conducted, sanctioned, licensed or recognised by RNSWCC or by the ANKC, held in NSW;

(ii) 'primary interest', in relation to a dog, means any legal or beneficial ownership interest, whether sole or joint, any interest as lessee or lessor, where that interest is more than 49%; and

(iii) 'associated entity' means a company, trust, partnership or other body through which a Director holds an interest in a dog or conducts a breeding, boarding, training, handling or sales activity.

(b) A Director must not, while holding office:

(i) enter or exhibit a dog at a restricted event;

(ii) handle a dog at a restricted event;

(iii) act as a judge, or accept an appointment as a judge, at a restricted event; or

(iv) permit or procure any other person to enter, exhibit or handle at a restricted event a dog in which the Director, or an associated entity of the Director, holds a primary interest.

(c) Paragraph (b) applies to a dog registered under a prefix held by the Director, or held jointly by the Director with another person, whether or not the Director holds a primary interest in that dog.

(d) Paragraph (b) does not prevent a Director from:

(i) attending a restricted event, including in an official capacity;

(ii) acting as a steward or other official other than as a judge;

(iii) presenting awards or performing ceremonial functions;

(iv) entering or handling a dog at an event that is not a restricted event; or

(v) breeding, owning, boarding, training or selling dogs, subject to paragraph (b)(iv).

(e) Where a person residing in the same household as a Director, or a spouse, de facto partner, parent, child or sibling of a Director, enters or handles a dog at a restricted event, the Director shall disclose that fact to the Board of Directors in writing, and the disclosure shall be recorded in the minutes. This paragraph imposes no restriction on that person.

(f) A Director must not be present for, or take part in the consideration of or vote on, any matter before the Board of Directors concerning a specific exhibitor, judge, dog, prefix, event or disciplinary proceeding in which a person to whom paragraph (e) applies is directly involved.

(g) Each Director shall, within twenty-eight (28) days after taking office and thereafter within twenty-eight (28) days after the end of each financial year, give the Secretary a written declaration of compliance with this Article and of any disclosure required under paragraph (e). The Secretary shall table the declarations at the next meeting of the Board of Directors and shall retain them for inspection by any member.

(h) A Director who contravenes paragraph (b) ceases to hold office, and the office becomes a casual vacancy, at the end of twenty-eight (28) days after the contravention comes to the notice of the Board of Directors, unless within that period the Board of Directors resolves that the contravention was inadvertent and trivial and has been remedied. The Director concerned must not be present for, or vote on, that resolution. A resolution under this paragraph shall be recorded in the minutes with reasons and reported to the next annual general meeting.

(i) A person is not ineligible to be nominated, elected or appointed as a Director by reason of anything done before taking office.

8.9 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – BOARD INDEPENDENCE FROM COMPETITION: ENTRIES & JUDGING APPOINTMENTS ALREADY MADE (Motion 4B)

THAT if Motion 4A is carried:-

Article 44A(b) does not apply to an entry made, or an appointment as a Judge accepted in writing, before 4 November 2026, for an event held on or before 31 December 2027.

RATIONALE

To let entries and judging appointments made before this meeting be completed. This motion is not written into the Articles.

8.10 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – SEPARATION OF GOVERNANCE & MANAGEMENT: COMPANY SECRETARY & CHIEF EXECUTIVE OFFICER (Motion 5A)

THAT the Articles of Association of Royal New South Wales Canine Council Limited (ACN 062 986 118) be amended as follows.

No.	Delete this (existing wording)	Add this (new wording)
1	**Article 55** 55. (a) The Board of Directors shall from time to time appoint any member to the office of Secretary of RNSWCC upon such terms and conditions as to the Board of Directors seems fit. (b) It is the duty of the Secretary to keep minutes of: (i) the names of Directors; (ii) the names of members of the Executive Committee present at an Executive Committee meeting or a general meeting; (iii) the names of Directors present at a Board of Directors meeting or a general meeting; and (iv) all proceedings at Executive Committee meetings, Board of Directors meetings and general meetings. (c) It is the further duty of the Secretary: (i) to ensure that all money due to RNSWCC is collected and received and that all payments authorised by RNSWCC are made; (ii) to ensure that correct books and accounts are kept showing the financial affairs of RNSWCC including full details of all receipts and expenditure connected with the activities of RNSWCC; (iii) to cause all reports, minutes of meetings and resolutions of field officers, regional meetings and meetings of presidents and secretaries' of affiliates, to be presented at the earliest opportunity to a meeting of the Board of Directors for its deliberation; (iv) subject to the direction of the Executive Committee, to manage the daily affairs of RNSWCC.	**Article 55** 55. Company Secretary. (a) The Board of Directors shall appoint a Company Secretary, being a Director, who shall hold office without remuneration, and may at any time revoke the appointment and appoint another. Where no Director is willing and able to act, the Board of Directors may appoint any other person, who must not be an employee of RNSWCC other than the Chief Executive Officer. (b) The Company Secretary is the secretary of RNSWCC for the purposes of the Corporations Act 2001, and shall be the public officer of RNSWCC. (c) The functions of the Company Secretary are: (i) to ensure that the Articles, and the requirements of the Corporations Act 2001, are complied with; (ii) to ensure that minutes of meetings of the Board of Directors, of committees and of general meetings are kept, and that resolutions and registers required by law are maintained; (iii) to make lodgements required of RNSWCC with the Australian Securities and Investments Commission; (iv) to advise the Board of Directors on governance and on its obligations; and (v) to perform the functions conferred on the Secretary by these Articles that relate to the conduct of meetings, elections and ballots. (d) The Company Secretary may delegate the administrative performance of any function to the Chief Executive Officer, but remains responsible for it.
2	**Article 55A** *Nothing is deleted. This is a new Article.*	**Article 55A** 55A. Chief Executive Officer. (a) The Board of Directors shall appoint a Chief Executive Officer on such terms as it determines, and may remove the Chief Executive Officer. (b) The Chief Executive Officer must not be a Director. A Director must not be an employee of RNSWCC. A person who has held office as a Director may not be appointed Chief Executive Officer.

No.	Delete this (existing wording)	Add this (new wording)
		(c) Subject to the direction of the Board of Directors, the Chief Executive Officer shall manage the affairs of RNSWCC, and shall exercise the powers delegated by the Board of Directors under a written instrument of delegation which the Board of Directors shall make and review annually. (d) All employees and contractors of RNSWCC report to the Chief Executive Officer. A Director must not give a direction to an employee or contractor, and must not exercise a management function, otherwise than through a resolution of the Board of Directors given to the Chief Executive Officer. (e) The Chief Executive Officer shall attend meetings of the Board of Directors, but is not a Director and has no vote. The Board of Directors may meet without the Chief Executive Officer present. (f) The Board of Directors shall review the performance of the Chief Executive Officer at least annually against objectives it sets in writing, and shall record the completion of the review in the minutes. (g) The functions of the Chief Executive Officer include: (i) ensuring that all money due to RNSWCC is collected and received and that authorised payments are made; (ii) ensuring that proper books and accounts are kept showing the financial affairs of RNSWCC; and (iii) the administration of the office, the registers and the services of RNSWCC. (h) Where an employee is appointed to a role described as General Manager rather than Chief Executive Officer, this Article applies to that role.
3	**Article 55B** *Nothing is deleted. This is a new Article.*	**Article 55B** 55B. Interpretation: references to the Secretary. A reference in these Articles to the Secretary is a reference to the Company Secretary where the function relates to meetings of the Board of Directors, general meetings, elections, ballots, notices to members, the office of public officer, or compliance with the Corporations Act 2001, and in every other case is a reference to the Chief Executive Officer. Either may perform a function conferred on the Secretary, and performance by either is valid.
4	**Article 57** 57. (a) The Secretary shall, subject to the terms of any agreement entered into in a particular case, receive such remuneration as the Executive Committee determines.	**Article 57** 57. The Board of Directors shall determine the remuneration of the Chief Executive Officer and shall disclose the total remuneration paid to the Chief Executive Officer in the annual financial report.

No.	Delete this (existing wording)	Add this (new wording)
	(b) The Board of Directors may in its absolute discretion at any time revoke the appointment of the Secretary and in that event, the Board of Directors shall thereupon appoint another Secretary. (c) The Board of Directors may, upon such terms and conditions and with such restrictions as it thinks fit, confer upon the Secretary any of the powers exercisable by it. (d) Any powers so conferred shall be concurrent with the powers of the Board of Directors. (e) The Board of Directors may at any time withdraw or vary any of the powers so conferred on the Secretary.	

RATIONALE

To separate the governance role from the management role. The Company Secretary becomes a governance and compliance officer, held by a director without remuneration. A Chief Executive Officer is appointed to run the organisation, employ and direct staff, and administer the office. Directors govern; the CEO manages; no Director holds an executive position or directs staff.

The present Articles give one officer, the Secretary/Manager, both the duties of a company secretary and control of daily operations, with no chief executive and no clear line between the board and the office. That arrangement makes the board's own administrator responsible for servicing the board that employs them, and leaves Directors able to involve themselves directly in operational matters. The NSW Office of Sport's Sports Governance Capability Framework (March 2021, section 1.14) says that "a clear separation of powers and responsibilities should exist between the board, the CEO and staff". Separating the two roles gives effect to that, and is the precondition for a strategic board.

The Articles to read

If this motion is carried, the Articles of Association will read as follows.

Article 55 (replaces the existing Article 55)

What changes: The Company Secretary is a governance and compliance office, held by a Director without pay.

55. Company Secretary.

(a) The Board of Directors shall appoint a Company Secretary, being a Director, who shall hold office without remuneration, and may at any time revoke the appointment and appoint another. Where no Director is willing and able to act, the Chair will be appointed as the Company Secretary.

(b) The Company Secretary is the secretary of RNSWCC for the purposes of the Corporations Act 2001, and shall be the public officer of RNSWCC.

(c) The functions of the Company Secretary are:

(i) to ensure that the Articles, and the requirements of the Corporations Act 2001, are complied with;

(ii) to ensure that minutes of meetings of the Board of Directors, of committees and of general meetings are kept, and that resolutions and registers required by law are maintained;
(iii) to make lodgements required of RNSWCC with the Australian Securities and Investments Commission;
(iv) to advise the Board of Directors on governance and on its obligations; and
(v) to perform the functions conferred on the Secretary by these Articles that relate to the conduct of meetings, elections and ballots.

(d) The Company Secretary may delegate the administrative performance of any function to the Chief Executive Officer, but remains responsible for it.

Article 55A (new)

What changes: A Chief Executive Officer runs the organisation and the staff, and answers to the Board.

55A. Chief Executive Officer.

(a) The Board of Directors shall appoint a Chief Executive Officer on such terms as it determines, and may remove the Chief Executive Officer.

(b) The Chief Executive Officer must not be a Director. A Director must not be an employee of RNSWCC. A person who has held office as a Director may not be appointed Chief Executive Officer.

(c) Subject to the direction of the Board of Directors, the Chief Executive Officer shall manage the affairs of RNSWCC, and shall exercise the powers delegated by the Board of Directors under a written instrument of delegation which the Board of Directors shall make and review annually.

(d) All employees and contractors of RNSWCC report to the Chief Executive Officer. A Director must not give a direction to an employee or contractor, and must not exercise a management function, otherwise than through a resolution of the Board of Directors given to the Chief Executive Officer.

(e) The Chief Executive Officer shall attend meetings of the Board of Directors, but is not a Director and has no vote. The Board of Directors may meet without the Chief Executive Officer present.

(f) The Board of Directors shall review the performance of the Chief Executive Officer at least annually against objectives it sets in writing, and shall record the completion of the review in the minutes.

(g) The functions of the Chief Executive Officer include:
(i) ensuring that all money due to RNSWCC is collected and received and that authorised payments are made;
(ii) ensuring that proper books and accounts are kept showing the financial affairs of RNSWCC; and
(iii) the administration of the office, the registers and the services of RNSWCC.

(h) Where an employee is appointed to a role described as General Manager rather than Chief Executive Officer, this Article applies to that role.

Article 55B (new)
What changes: Says which of the two officers is meant wherever the Articles refer to "the Secretary".

55B. Interpretation: references to the Secretary. A reference in these Articles to the Secretary is a reference to the Company Secretary where the function relates to meetings of the Board of Directors, general meetings, elections, ballots, notices to members, the office of public officer, or compliance with the Corporations Act 2001, and in every other case is a reference to the Chief Executive Officer. Either may perform a function conferred on the Secretary, and performance by either is valid.

Article 57 (replaces the existing Article 57)
What changes: The Board sets the Chief Executive Officer's remuneration and discloses it in the annual financial report.

57. The Board of Directors shall determine the remuneration of the Chief Executive Officer and shall disclose the total remuneration paid to the Chief Executive Officer in the annual financial report.

8.11 N Matthews 2100098953 to move by Special Resolution (seconded by G Dryburgh 2000844690) – COMPANY SECRETARY & CHIEF EXECUTIVE OFFICER: START (Motion 5B)
THAT if Motion 5A is carried:-
The changes in Motion 5A start on 1 July 2027.

RATIONALE
To set when the changes in Motion 5A start. This motion is not written into the Articles.

9. MEETING CLOSED.

Please note that members attending the AGM should ensure that your membership is financial as this will be checked upon entry.

PROXY VOTING: A Proxy Appointment Form has been published in the DOGS NSW Weekly Woof, on the DOGS NSW website and other media platforms. In addition, the Proxy Appointment Form has been distributed to members via Special Notice and is also included in the Annual Report available online at https://www.dogsnsw.org.au/resources/rnswcc-agm-meetings/.

Completed Proxy Appointment Forms can be:
(a) be handed into the RNSWCC Office
(b) posted to the RNSWCC, PO Box 632, St Marys NSW 1790; **OR**
(c) scanned & emailed to the Office via info@dogsnsw.org.au
and **MUST** be received by the Company Secretary no later than **4.30pm on Monday 2 November 2026**.

Royal NSW Canine Council Ltd
ABN 69 062 986 118

ABN 69 062 986 118

2026 Annual General Meeting
Wednesday 4 November 2026 @ 7.30PM

To be held in the Amenities Building of
The Bill Spilstead Complex for Canine Affairs
44 Luddenham Road, ORCHARD HILLS

Appointment of Proxy

PART (A)

I, ...Membership Number: .....
Individual Member OR Company/Other Entity

of (address) .....

Appoint.....Membership Number: .....

of (address) .....
to vote on my behalf as my Proxy on the Special Resolutions and any amendments thereto to be considered at the RNSWCC Annual General Meeting to be held on **Wednesday 4 November 2026**.

OR

I .....Membership Number: .....
Individual Member OR Company/Other Entity

of (address) .....
Appoint THE CHAIRMAN to vote on my behalf as my Proxy on the Special Resolutions and any amendments thereto to be considered at the RNSWCC Annual General Meeting to be held on **Wednesday 4 November 2026**.

PURELY DOGS

Advancing responsible dog ownership and wellbeing, for families and the community.

We Value:

Advocacy, Education, Responsible Breeding, and Engagement.

[If you require your Proxy to vote specifically IN FAVOUR/AGAINST the Special Resolutions on the Agenda you must complete the part of this form marked (B) below].

PART (B)

I direct that my Proxy vote, as indicated below, on the Special Resolutions as published in the Notice of Annual General Meeting in the 2025 Annual Report and on the DOGS NSW website.

SPECIAL RESOLUTION 8.1	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.2	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.3	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.4	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.5	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.6	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.7	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.8	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.9	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.10	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐
SPECIAL RESOLUTION 8.11	**FOR**	☐	**AGAINST**	☐	**ABSTAIN**	☐

Individual Member OR Company/Other Entity

Signed: _____

Name: _____
(BLOCK LETTERS)

Date: _____

PROXY VOTING: A Proxy Appointment Form has been published in the DOGS NSW Weekly Woof, on the DOGS NSW website and other media platforms. In addition, the Proxy Appointment Form has been distributed to members via Special Notice and is also included in the Annual Report available online at https://www.dogsnsw.org.au/resources/rnswcc-agm-meetings/.

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(a) be handed into the RNSWCC Office
(b) posted to the RNSWCC, PO Box 632, St Marys NSW 1790; **OR**
(c) scanned & emailed to the Office via info@dogsnsw.org.au
and **MUST** be received by the Company Secretary no later than **4.30pm on Monday 2 November 2026**.

3 September 2026

PATRON:
Her Excellency the Honourable
Margaret Beazley AC KC
Governor of New South Wales

Mr N J Hoare
SBB Partners
GPO Box 2561
BRISBANE QLD 4001

Dear Norman

This representation letter is provided in connection with your audit of the financial report of Royal NSW Canine Council Ltd for the year ended 30 June 2026 for the purpose of expressing an opinion as to whether the financial report gives a true and fair view in accordance with the Australian Accounting Standards and the Corporations Act 2001.

We confirm that *to the best of our knowledge and belief, having made such enquiries as we considered necessary for the purpose of appropriately informing ourselves*:-

Financial report

- We have fulfilled our responsibilities, as set out in the terms of the audit engagement dated 25 July 2026, for the preparation of the financial report in accordance with Australian Accounting Standards and the Corporations Act 2001; in particular, the financial report gives a true and fair view in accordance therewith.
- The methods, the data and the significant assumptions in making accounting estimates and their related disclosures are appropriate to achieve recognition, measurement or disclosures that is reasonable in the context of the applicable financial reporting framework. (ASA 540)
- Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of Australian Accounting Standards. (ASA 550)
- All events subsequent to the date of the financial report and for which Australian Accounting Standards require adjustment or disclosure have been adjusted or disclosed. (ASA 560)
- The effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial report as a whole. A list of the uncorrected misstatements is attached to the representation letter. (ASA 450)

Information provided

- We have provided you with:-
  - Access to all information of which we are aware that is relevant to the preparation of the financial report such as records, documentation and other matters.
  - Additional information that you have requested from us for the purpose of the audit; and
  - Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.

- All transactions have been recorded in the accounting records and are reflected in the financial report.
- We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
- We have disclosed to you the results of our assessment of the risk that the financial report may be materially misstated as a result of fraud. (ASA 240)
- We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves:-
  - Management
  - Employees who have significant roles in internal control; or
  - Others where the fraud could have a material effect on the financial report. (ASA 240)
- We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the entity's financial report communicated by employees, former employees, analysts, regulators or others. (ASA 240)
- We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial report. (ASA 250)
- We have disclosed to you all known actual or possible litigation and claims whose effects should be considered when preparing the financial report; and accounted for and disclosed in accordance with the applicable financial reporting framework. (ASA 502)
- We have disclosed to you the identity of the entity's related parties and all the related party relationships and transactions of which we are aware. (ASA 550)

In respect of other information:-

- We have informed you of all the documents that we expect to issue that may comprise other information.
- We have provided you with all requested information, explanations and assistance for the purposes of the audit.
- We have provided you with all information required by the the Corporations Act 2001.

Yours faithfully

Christina Rafton

Name: Christina Rafton

Position: DOGS NSW President

Dated: 11 September 2026

Name: Lyn Brand

Position: DOGS NSW Senior Vice President

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2026

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FINANCIAL STATEMENTS

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Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

♦PRINCIPAL ACTIVITIES

The Company was incorporated on 28 February 1994, having previously operated as an unincorporated association.

The principal activities of the company during the year were the registration and promotion of pure bred dogs.

♦OPERATING RESULTS

The consolidated profit of the economic entity for the financial year amounted to $467,575 compared to $308,460 in 2024/2025.

♦SUBSEQUENT EVENTS

There were no significant changes in the activities conducted by the Company from 1 July 2025 to 30 June 2026.

Notwithstanding that, there were no other matters or circumstances that arose since the end of the financial year, which significantly affected or may significantly affect:

(a) the Company's operations,
(b) the result of those operations,
(c) the Company's state of affairs.

♦DIVIDENDS

The Company is prohibited under its constitution from payment of dividends to its members.

♦INDEMNIFICATION OF COMPANY OFFICERS AND AUDITORS

During the financial year, the Company paid a premium in respect of a contract insuring the Directors of the Company (as named above), the Company Secretary and all Executive Officers of the Company and of any related body corporate against liability incurred as such a Director, Company Secretary or Executive Officer to the extent permitted by the Corporations Law. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The Company has not otherwise, during or since the end of the financial year, indemnified or agreed to indemnify an officer or Auditor of the Company or of any related body corporate against a liability incurred as such an officer or Auditor.

♦DIRECTORS' BENEFITS

Within the financial year, no Director of the Company has received or become entitled to receive any benefit by reason of a contract made by the Company or a related corporation with the Director or with a firm of which he is a member or with a company in which he has a substantial financial interest.

♦AUDITOR'S INDEPENDENCE DECLARATION

The lead Auditor's Independence Declaration for the year ended 30 June 2026 has been received and can be found on page of this report.

Directors' Reports

The Directors present their report together with the accounts of Royal NSW Canine Council Limited for the year ended 30 June 2026 and state of affairs of the company on that date.

♦SHORT TERM OBJECTIVES:

* Promote and raise the standards of breeding of purebred dogs
* Promote and encourage the breeding of purebred dogs
* Encourage new and ongoing membership of DOGS NSW and educate members in all aspects of being a responsible dog owner and breeder
* Promote to the general public the benefits of owning a purebred dog
* Conduct regular training programs to educate Judges within the various disciplines
* Assist Local Government Authority representatives in identifying the various breeds of purebred dogs
* To secure long term tenure on the property at Orchard Hills

♦LONG TERM OBJECTIVES:

* Raise the standards for hereditary disease testing related to the breeding of purebred dogs
* Ensure that the care and welfare of purebred dogs always remains a priority
* To be recognised as the authority in NSW for all aspects relating to purebred dogs
* Promote and assist and to make contributions to canine veterinary research
* To maintain and strengthen our working relationship with the Local Government and Department of Primary Industries to build on and ensure our recognition as the peak body for purebred dogs

♦To achieve these objectives, the entity has adopted the following strategies:

* Attract and retain qualified staff to administer the business of the entity and provide member services which meet consistent standards of best practice as compared to similar entities
* Attract and retain volunteers from within the membership who are committed to the entity's objectives
* Both staff and volunteers will continue to work towards both the entity's short and long term objectives
* Continue to keep open the lines of communication with all Government bodies on all aspects of purebred dogs
* Collect, verify and publish information relating to purebred dogs and the breeding and exhibition of purebred dogs
* Keep and maintain a canine register of purebred dogs
* Promote the holding of exhibitions and to conduct exhibitions
* Charge fees for all aspects of the business that the company conducts

Signed in accordance with a resolution of the Directors

Christina Rafton
Director

Lyn Brand
Director

Dated: 11 September 2026

sbb partners

Incorporating Morris & Batzloff

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118

AUDITOR'S INDEPENDENCE DECLARATION UNDER S307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF ROYAL NSW CANINE COUNCIL LTD

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2026 there have been:

i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and

ii. no contraventions of any applicable code of professional conduct in relation to the audit.

Norman J Hoare
Registered Company Auditor #89490

Dated: 11 September 2026

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2026

	Note	2026 $	2025 $
Revenue	2	4,055,546	3,940,774
Dogs Australia Expenses		(182,452)	(150,926)
Accounting & Audit		(13,100)	(11,690)
Complex & Office Building Expenses		(566,926)	(676,094)
Employment Cost		(1517,458)	(1,447,997)
Journal Expenses		(64,000)	(66,110)
Depreciation and Amortisation Expenses		(310,303)	(283,245)
Other Expenses from Ordinary Activities		(933,732)	(996,252)
Surplus (Deficit) from Ordinary Activities before Income Tax Expense		467,575	308,460
Income Tax Expense relating to Ordinary Activities		-	-
Surplus (Deficit) from Ordinary Activities after Income Tax Expense		467,575	308,460
Total Changes in Equity		467,575	308,460
Other Comprehensive Income		-	-
Total Comprehensive Income for the Year		467,575	308,460

The accompanying notes form part of these financial statements

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2026

	Note	2026 $	2025 $
CURRENT ASSETS			
Cash and Cash Equivalents	**3**	6,386,558	6,051,615
Trade and Other Receivables	**4**	14,325	23,406
Inventories	**5**	83,539	105,263
Other Current Assets	**6**	261,625	161,571
TOTAL CURRENT ASSETS		6,746,047	6,341,855
NON-CURRENT ASSETS			
Property, Plant & Equipment	**7**	1,391,968	1,304,592
Other Non-Current Assets	**6**	35,725	35,725
Intangible Assets	**8**	12,446	9,179
TOTAL NON-CURRENT ASSETS		1,440,139	1,349,496
TOTAL ASSETS		8,186,186	7,691,351
CURRENT LIABILITIES			
Trade and Other Payables	**9**	426,432	387,327
Other Current Liabilities	**10**	866,028	896,812
Short-Term Provisions	**11**	158,452	139,099
TOTAL CURRENT LIABILITIES		1,450,912	1,423,238
NON-CURRENT LIABILITIES			
Long-Term Provisions	**11**	166,350	166,764
TOTAL NON-CURRENT LIABILITIES		166,350	166,764
TOTAL LIABILITIES		1,617,262	1,590,002
NET ASSETS		6,568,924	6,101,349
EQUITY			
Reserves	**13**	94,044	94,044
Retained Earnings		6,474,880	6,007,305
TOTAL EQUITY		6,568,924	6,101,349

The accompanying notes form part of these financial statements

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2026

	Reserves		
	Disaster Relief	Asset Revaluation	Retained Surplus
	$	$	$
Balance at 1 July 2022	44,509	49,535	5,328,590
Surplus/Deficit for Year	-	-	92,173
Balance at 30 June 2023	44,509	49,535	5,420,763
Surplus/Deficit for Year	-	-	278,082
Balance at 30 June 2025	44,509	49,535	5,698,845
Surplus/Deficit for Year	-	-	308,460
Balance at 30 June 2025	44,509	49,535	6,007,305
Surplus/Deficit for Year	-	-	467,575
Balance at 30 June 2026	44,509	49,535	6,474,880

The accompanying notes form part of these financial statements

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2026

	Note	2026 $	2025 $
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Customers and Members		3,863,409	3,746,457
Payments to Suppliers and Employees		(3,288,088)	(3,289,395)
Interest Received		160,492	285,541
Net Cash provided by (used in) Operating Activities	**14(b)**	735,813	742,603
CASH FLOWS FROM INVESTING ACTIVITIES			
Sale/Disposal of Property, Plant & Equipment		279	5,027
Acquisition of Property, Plant & Equipment		(394,149)	(270,693)
Payment for Intangibles		(7,000)	(5,550)
Net Cash provided by (used in) Investing Activities		(400,870)	(271,216)
Net Increase (Decrease) in Cash held		334,943	471,387
Cash and Cash Equivalents at beginning of Financial Year		6,051,615	5,580,228
Cash and Cash Equivalents at end of Financial Year	**14(a)**	6,386,558	6,051,615

The accompanying notes form part of these financial statements

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2026

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The financial report covers Royal NSW Canine Council Ltd (ABN 69 062 986 118) as a parent company, and Kennel Control of NSW Pty Ltd as a wholly owned subsidiary. The Royal NSW Canine Council Ltd is a company limited by guarantee, incorporated and domiciled in Australia.

Basis of Preparation
The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Simplified Disclosure Standard of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of this financial report are presented below. They have been consistently applied unless otherwise stated.

The financial statements have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets. The amount presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) *Principles of Consolidation*
A controlled entity is any entity the Royal NSW Canine Council Ltd has the power to control the financial and operating policies so as to obtain benefits from its activities. Details of the controlled entity are contained in Note 18.

All inter-company balances and transactions between parent and subsidiary, including any unrealised profits or losses, have been eliminated on consolidation.

(b) *Revenue*
Revenue Recognition:
The company has applied AASB 15: Revenue from Contracts with Customers (AASB 15) and AASB 1058: Income of Not-for-Profit Entities (AASB 1058).

(i) **Operating Grants and Sponsorship:**
When the company receives operating grant revenue and sponsorship it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(b) *Revenue (cont'd)*

(i) Operating Grants and Sponsorship (cont'd):
When both these conditions are satisfied, the company - identifies each performance obligation relating to the grant - recognises a contract liability for its obligations under the agreement - recognises revenue as it satisfies its performance obligations.

(ii) Capital Grants:
When the company receives a capital grant, it recognises a liability for the excess of the initial carrying amount of the financial asset received over any related amounts (being contributions by owners, lease liability, financial instruments, provisions, revenue or contract liability arising from a contract with a customer) recognised under other Australian Accounting Standards.

The company recognises income in profit or loss when or as the company satisfies its obligations under the terms of the grant.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

(iii) Membership Subscriptions:
For membership subscription arrangements that meet the criteria to be contracts with customers, revenue is recognised when the promised goods or services transfer to the customer as a member of the company.

If there is only one distinct membership service promised in the arrangement, the company recognises revenue as the membership service is provided, which is typically based on the passage of time over the subscription period to reflect the company's promise to stand ready to provide assistance and support to the member as required.

(iv) Donations and bequests are recognised as revenue when received unless they are designated for a specific purpose, where they are carried forward as a liability on the statement of financial position.

(v) Interest revenue is recognised on a time proportional basis taking into account the interest rates applicable to the financial asset.

(vi) Revenue from the rendering of a service is recognised upon the delivery of the service to members and customers in accordance with relevant performance obligations.

All revenue is stated net of the amount of goods and services tax (GST).

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(c) *Collectables*

Collectables which include artwork owned by the company is carried at valuation. The independent valuation was performed by Peter Marejka of Lawsons Auctioneers on 6 May 2020.

(d) *Inventories*

Inventories are valued at the lower of cost and current replacement cost.

(e) *Leases*

The Company as lessee

At inception of a contract, the company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the company where the company is a lessee. However all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Concessionary Leases

For leases that have significantly below-market terms and conditions principally to enable the company to further its objectives (commonly known as peppercorn/concessionary leases), the company has adopted the temporary relief under AASB 2019-8 and measures the right of use assets at cost on initial recognition.

The Company as lessor

The company leases some rooms in their building to external parties.

Upon entering into each contract as a lessor, the company assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases.

Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

(f) *Income Tax*

No provision for income tax has been raised as the company is non assessable for tax under the provisions of the Income Tax Assessment Act.

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(g) Goods and Service Tax

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. On these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the statement of financial position are shown inclusive of the GST.

(h) Cash and Cash Equivalents

Cash and cash equivalents comprises cash on hand and deposits held at call which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(i) Employee Benefits

Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits expected to be settled within one year together with entitlements arising from wages and salaries, annual leave and sick leave which will be settled after one year, have been measured at the amounts expected to be paid when the liability is settled. Other employee benefits payable later than one year have been measured by reference to periods of service and current salary rates as it is considered that this results in an amount not materially different to that achieved by discounting estimated future cash flows.

The company's obligations for long-term employee benefits are presented as non-current liabilities in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current liabilities.

Contributions are made by the economic entity to any employee superannuation fund and are charged as expenses when incurred.

(j) Intangibles

Software

Software is recorded at cost. Software has a finite life and is carried at cost less any accumulated amortisation and impairment losses.

Trade Mark

Trade Mark registration is recorded at cost less any accumulated amortisation and impairment losses.

(k) Property, Plant & Equipment

Each class of property, plant and equipment is carried at cost or fair value, less where applicable, any accumulated depreciation or amortisation and impairment loss.

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(l) *Plant and Equipment and Leasehold Improvements*
Plant and equipment and leasehold Improvements are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment and leasehold improvements are reviewed annually by the directors to ensure that they are not in excess of the recoverable amount from these assets.

(m) *Depreciation*
The depreciable amount of all fixed assets are depreciated on a straight line basis over their estimated useful lives to the entity commencing from the time that the asset is held ready for use.

The depreciation rates used for each class of depreciable assets are:

Class of Asset	
Leasehold Improvements	2.5% - 20%
Plant & Equipment	10% - 40%

(n) *Impairment*
At each reporting date, the group reviews the carrying values of its property plant and equipment and intangible assets to determine whether there is any indication that those assets have been impaired.

If such an indication exists, the recoverable amount of the asset are reassessed using value in use calculations which incorporate various key assumptions.

Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

(o) *Critical Accounting Estimates and Judgements*
The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the group.

(i) Collectables
Collectables were independently valued on 6 May 2020.

(ii) Useful Lives of Property, Plant & Equipment
As described in Note 1(n) at each reporting date the group reviews the useful life of its property, plant & equipment at the end of each reporting period.

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(o) Critical Accounting Estimates and Judgements (cont'd)

(iii) **Performance Obligations under AASB 15**

To identify a performance obligation under AASB 15, the promise must be sufficiently specific to be able to determine when the obligation is satisfied. Management exercises judgement to determine whether the promise is sufficiently specific by taking into account any conditions specified in the arrangement, explicit or implicit, regarding the promised goods or services. In making this assessment, management includes the nature/type, cost/value, quantity and the period of transfer related to the goods or services promised.

(p) Leases

At inception of a contract, the company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the company where the company is a lessee. However all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

As disclosed in Note 19 the company's lease over its premises is being renegotiated and is expected to be finalised in the financial year commencing 1 July 2026.

Revenue - AASB 15/AASB 1058

The company has applied AASB 15 - Revenue from Contracts with customers and AASB 1058 - Income of Not-for-Profit Entities. Revenue from memberships is recognised as the membership service is provided which is based on the passage of time over the subscription period.

(q) Financial Instruments

Financial instruments are recognised initially using trade date account, i.e. on the date that the Council's becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Impairment of Financial Assets

At the end of the reporting period the Council's assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for the following assets:

- Financial assets measured at amortised cost

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(q) *Financial Instruments(cont'd)*

When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Council's considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Council's historical experience and informed credit assessment and including forward looking information.

The Council's uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council's uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council's in full, without recourse to the Council's actions such as realising security (if any is held); or
- the financial asset is more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the Council in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

Trade Receivables

Impairment of trade receivables have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The council has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Where the council renegotiates the terms of trade receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Other financial assets measured at amortised cost

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months in recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

(q) Financial Instruments(cont'd)

Financial Liabilities

The council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method. The financial liabilities of the council comprise trade payables and other current liabilities.

A financial liability cannot be reclassfied.

2 REVENUE

	2026 $	2025 $
Operating Activities		
Advertising Income	91,311	144,369
Affiliate Income	135,628	113,409
Complex & Office Building Income	191,339	157,538
Dog Show Income	746,837	665,139
Membership Renewals	705,316	706,546
Registration Income	930,565	920,371
Transfer Income	69,917	72,603
Prefix Income	295,034	294,954
Profit on Sale/Disposal of Assets	76	15,378
Interest	232,002	237,666
Other Income	657,521	612,801
Total Revenue from Operating Activities	4,055,546	3,940,774
Revenue from Non-Operating Activities	-	-
Total Revenue	4,055,546	3,940,774

	2026	2025
3 CASH AND CASH EQUIVALENTS	**$**	**$**
Cash at Bank	629,174	568,444
Cash on Hand	4,700	1,819
Term Deposits	5,752,684	5,481,352
	6,386,558	6,051,615
4 TRADE AND OTHER RECEIVABLES		
Trade Debtors	14,325	23,406
	14,325	23,406
5 INVENTORIES		
Livestock (at cost)	10,200	9,211
Merchandise (at cost)	73,339	96,052
	83,539	105,263
6 OTHER ASSETS		
Current		
Other Debtors & Prepayments	261,625	161,571
	261,625	161,571
Non-Current		
Collectibles (at independent valuation)	35,725	35,725
	35,725	35,725
7 PROPERTY, PLANT & EQUIPMENT		
Leasehold Improvements (at cost)	4,495,112	4,285,147
Less Accumulated Depreciation	(3,560,567)	(3,373,453)
	934,545	911,694
Plant,& Equipment & Vehicles (at cost)	1,421,461	1,253,509
Less Accumulated Depreciation	(964,038)	(860,612)
	457,423	392,898
Total Property, Plant & Equipment	1,391,968	1,304,592

(a) Movements in carrying amounts

	Leasehold Improvements	Plant & Equipment	Total
Carrying amount at the beginning of the year	911,694	392,898	1,304,592
Additions	209,965	184,184	394,149
Disposals	-	(16,233)	(16,233)
Depreciation	(187,114)	(103,426)	(290,540)
Carrying Amount at the end of the year	934,545	457,423	1,391,968

8	INTANGIBLE ASSETS	2026	2025
		$	$
	Software Database	264,367	257,367
	Less Accumulated Amortisation	(254,450)	(251,197)
		9,917	6,170
	Trade Mark (at cost)	5,409	5,409
	Less Accumulated Amortisation	(28,80)	(2,400)
		2,529	3,009
	Total Intangible Assets	12,446	9,179

(a) Movements in carrying amounts

	Trade Mark	Software	Total
Carrying Amount at the beginning of the year	3,009	6,170	9,179
Additions	-	7,000	7,000
Amortisation	(480)	(3,253)	(3,733)
Carrying Amount at the end of the year	2,529	9,917	12,446

9	TRADE AND OTHER PAYABLES	2026	2025
		$	$
	Trade Creditors	90,623	59,627
	Other Creditors & Accruals	335,809	327,700
		426,432	387,327

10	OTHER CURRENT LIABILITIES		
	Revenue received in advance	866,028	896,812
		866,028	896,812

11	PROVISIONS		
	Current:		
	Employee Benefits	158,452	139,099
	Non-Current:		
	Employee Benefits	166,350	166,764

12 ISSUED CAPITAL

The parent company is limited by guarantee and as such has no share capital. If the company is wound up, the memorandum of assiciation states that each member is required to contribute a maximum of $20 towards meeting any outstanding obligations of the company. There were 7,376 members at 30 June 2026 which represent 8,399 people (7444 memberships representing 8,621 people in 2025).

13 RESERVES

	2026 $	2025 $
(a) Balance at Year End:-		
Disaster Relief Fund	44,509	44,509
Asset Revaluation Reserve	49,535	49,535
	94,044	94,044

14 CASH FLOW INFORMATION

(a) Reconciliation of Cash

Cash at the end of the year as shown in the statement of cash flows is reconciled to the related items in the statement of financial position as follows:-

Cash at Bank	629,174	568,444
Cash on Hand	4,700	1,819
Term Deposits	5,752,684	5,481,352
	6,386,558	6,051,615

(b) Reconciliation of Net Cash provided by (used in) Operating Activities to Surplus (Deficit) from Ordinary Activities

Surplus (Deficit) from Ordinary Activities	467,575	308,460
Non-Cash Flows in Surplus (Deficit) from Ordinary Activities:		
Depreciation, Amortisation & Impairment	310,303	283,245
(Profit) Loss on Sale/Disposal of Non Current Assets	(76)	15,379

(b) Reconciliation of Net Cash provided by (used in) Operating Activities to Profit (Loss) from Ordinary Activities (cont'd)

Changes in Assets and Liabilities:		
(Increase)/Decrease in Current Receivables	9,081	(3,914)
(Increase)/Decrease in Inventory	21,724	(1,739)
(Increase)/Decrease in Other Current Assets	(100,054)	113,866
Increase/(Decrease) in Current Payables	39,105	35,078
Increase/(Decrease) in Other Current Liabilities	(30,784)	(62,641)
Increase/(Decrease) in Employee Provisions	18,939	54,869
Net Cash provided by (used in) Operating Activities	735,813	742,603

15 KEY MANAGEMENT PERSONNEL COMPENSATION

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the company, directly or indirectly, including any director of the company is considered key management personnel.

The total remuneration paid to key management personnel of the company during the year are as follows:-

	2026 $	2025 $
Short-term Employee Benefits	173,804	157,072
Post Employment Benefits	22,127	16,998
	195,931	174,070

16 RELATED PARTY TRANSACTIONS

Transactions between related parties are on normal terms and conditions no more favourable than those available to other parties unless otherwise stated.

There were no related party transactions during the year.

17 SEGMENT INFORMATION

The company operates in one industry being the registration and promotion of pure bred dogs and in one geographic segment being New South Wales, Australia.

18 CONTROLLED ENTITIES & PARENT ENTITY INFORMATION

	Percentage of Shares held		Book Value of Investment		Contribution to Consolidated Surplus/(Deficit)
	2026 %	2025 %	2026 $	2025 $	2026 $
Chief Entity:-					
RNSWCC Limited					
Controlled Entity:-					
Kennel Control of NSW	100	100	4	4	1003

Kennel Control of NSW Pty Ltd is a controlled entity within the meaning set out in Accounting Standard AASB 127 "Consolidated and Separate Financial Statements", on the basis that the directors of that company were appointed by the former Management Committee of the Royal New South Wales Canine Council Limited.

18 CONTROLLED ENTITIES & PARENT ENTITY INFORMATION (cont'd)

PARENT ENTITY SUPPLEMENT INFORMATION	2026 $	2025 $
Current Assets	6,713,363	6,310,504
Total Assets	8,153,502	7,659,999
Current Liability	1,450,913	1,423,238
Total Liability	1,617,262	1,590,002
Retained Earnings	6,442,196	5,975,953
Reserves	94,044	94,044

19 CAPITAL & LEASE COMMITMENTS

Kennel Control of NSW Pty Ltd entered into an agreement on 24 November 1990 to lease a property (being the site of The Bill Spilstead Complex for Canine Affairs) at Orchard Hills NSW from the NSW Government (Minister Administering the Environment and Planning Act, 1979) for a period of 17 years and 6 months commencing on 24 November 1990 with a further 20 year option to renew. The original lease finished on 23 May 2008 and the company had extended the lease by exercising options available. The rent is 50% of the current market rent. The current market rental had been determined as $77,500. The lease is currently being signed to 2038 and variated this year, with a valuation to follow.

20 SUBSEQUENT EVENTS

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations or the state of affairs of the company in future financial years.

2 1 AUDITOR'S REMUNERATION	2026 $	2025 $
Auditing the Financial Statements	12,500	10,800

2 2 COMPANY DETAILS

The principal place of business and registered office is:-
The Bill Spilstead Complex for Canine Affairs
44 Luddenham Road
Orchard Hills NSW 2748

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
DIRECTORS' DECLARATION

In accordance with a resolution of the directors of Royal New South Wales Canine Council Limited, the directors declare that:

1 The financial statements and notes, asset out on the following pages are in accordance with the *Corporations Act 2001* , and:

a. comply with the Accounting Standards - Simplified Disclosure Standard; and

b. give a true and fair view of the financial position as at 30 June 2026 and of the performance of the company for the year ended on that date.

2 In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director Christina Rafton
Christina Rafton

Director
Lyn Brand

Date: 11 September 2026

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Royal NSW Canine Council Ltd, which comprises the statement of financial position as at 30 June 2026, and the statement of profit and loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of Royal NSW Canine Council Ltd is in accordance with the Corporations Act 2001, including:

(i) giving a true and fair view of the company's financial position as at 30 June 2026 and of its financial performance for the year then ended; and

(ii) complying with Australian Accounting Standards to the extent described in Note 1, and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the company, would be in the same terms if given to the directors as at the time of this auditor's report.
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 1 to the financial report is appropriate to meet the requirements of the Corporations Act 2001 and is appropriate to meet the needs of the members. The directors' responsibility also includes such internal control as the directors determine is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Norman J Hoare
Registered Company Auditor # 89490

Dated: 11 September 2026

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118

DISCLAIMER

To The Members of Royal NSW Canine Council Ltd

The attached additional financial data comprising of a detailed profit and loss is in accordance with the books and records of Royal NSW Canine Council Ltd which have been subjected to the auditing procedures applied in our statutory audit of the company for the year ended 30 June 2026. It will be appreciated that our statutory audit will not cover all details of the additional financial data. Accordingly, we do not express an opinion on such financial data and no warranty of accuracy or reliability is given.

In accordance with our Firm policy, we advise that neither the Firm nor any member or employee of the Firm undertakes responsibility arising in any way whatsoever to any person or entity in respect of such data, including any errors or omissions therein, arising through negligence or otherwise however caused.

Norman J Hoare
Registered Company Auditor # 89490

Dated: 11 September 2026

ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
DETAILED INCOME AND EXPENDITURE STATEMENT
YEAR ENDED 30 JUNE 2026

	2026 $	2025 $
INCOME		
Advertising	48,459.93	69,775.25
Affiliate Income	135,627.51	113,408.90
Complex & Office Building Income	191,338.55	157,538.34
Dog Show income	742,286.79	665,138.80
Membership Renewals	705,315.50	706,546.02
Registration	930,564.75	920,371.19
Transfer Income	69,917.28	72,602.73
Prefix income	295,034.19	294,953.75
Profit on sale		15,378.38
Interest	231,999.02	237,665.88
Database Support	71,256.92	65,804.73
Inventory Trading account	56,266.95	55,431.46
Dog Express Fees	26,134.90	32,615.21
Dogs - Titles	191,583.47	139,424.86
Judges Education & License Renewal	79,507.42	77,828.99
Journal Income	31,577.26	36,806.40
Processing Income	79,521.60	73,602.54
Donation and Sponsorship	106,216.94	99,067.07
Other	62,937.44	106,813.45
Total Income	4,055,546.45	3,940,773.95
EXPENDITURE		
Loss on sales	76.35	
Accounting & Audit Expenses	13,100.00	11,690.00
Advertising Expenses	19,862.13	15,609.06
Dogs Australia Expenses	182,451.99	150,926.02
Board of Director Expenses	37,040.89	37,518.49
Complex & Office Building Expenses	566,926.19	676,094.11
Depreciation & Amortization Expenses	310,302.95	283,244.84
Donations	500.00	700.00
Merchant Usage Fees	39,443.84	41,839.30
Journal Expenses	64,000.07	66,109.88
Insurance Expenses	124,409.49	107,228.68
Office Expenses	158,361.49	181,028.72
Employment cost	1,517,458.10	1,447,996.87
Show Expenses	288,055.22	407,182.87
Professional & Consultancy	50,825.73	21,496.26
Other Expenses	215,156.77	183,649.28
Total Expenditure	3,587,971.21	3,632,314.38
NET PROFIT TRANSFERRED TO EQUITY	467,575.24	308,459.57

This additional report does not form part of the audit financial statements and should be read in conjunction with the attached disclaimer

ROYAL NSW CANINE COUNCIL LTD

ABN 69 062 986 118

DETAILED INCOME AND EXPENDITURE STATEMENT

YEAR ENDED 30 JUNE 2026

	2026	2025
NOTE 1: DOGS AUSTRALIA EXPENSES	**$**	**$**
Hardware/Software Development	7,382	5,549
Judges Approval Fees	(220)	1218
Show Levy - Spring Fair	9,352	7,366
Conference - ANKC	3,262	8,060
National Business Management	59,477	39,592
Membership Levies	32,976	34,380
Process Levies	47,187	32,568
Annual Support Fee	16,895	16,020
Other	6,143	6,173
Total	182,452	150,926
NOTE 2: COMPLEX & OFFICE BUILDING INCOME & EXPENSES		
INCOME		
Leases - Office/Buildng	1,397	1,964
Grounds Income - Building Hire	26,267	28,144
Grounds Income - Camping	64,709	41,600
Grounds Income - Equipment Hire	9,530	6,788
Grounds Income - Garage Hire	13,083	13,860
Grounds Income - Grounds Hire	76,354	65,183
Total Income	191,339	157,538
EXPENDITURE		
Cleaning Expenses	11,070	10,663
Electricity/Gas	38,553	37,844
Salary On Cost	351,723	335,572
Repairs and Maintenance	68,420	110,100
Rubbish Removal	13,982	13,220
Security & Fire Monitoring	13,771	16,610
Rent	2,446	77,500
Rates and Charges	58,960	66,696
Water and Sewerage	8,000	7,889
Total Expenditure	566,926	676,094
SURPLUS/(DEFICIT)	(375,588)	(518,556)

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ROYAL NSW CANINE COUNCIL LTD
ABN 69 062 986 118
DETAILED INCOME AND EXPENDITURE STATEMENT
YEAR ENDED 30 JUNE 2026

NOTE 3: RNSWCC SPRING FAIR DOG SHOW
from 28th to 31th August 2025

	2026	2025
INCOME	**$**	**$**
Show Entries and catagloue Sales	109,296	83,757
Judge Income	3,864	3,091
Causal Vendors	1,609	1,891
Raffle Income	6,449	11,565
Sponsorship	4,545	6,909
Ground Income (Club ring hire)	7,321	9,754
Sundry	61	505
Total Income	133,145	117,471
EXPENDITURE		
Accomodation	14,251	1,045
Administration Levy	8,785	3,751
Dog Australia Expense	8,790	8,021
Advertising	1,760	1,255
Catalogue	1,818	1,805
Catering	7,804	3,717
Hire Expenses	2,358	3,471
Judges Expense	36,348	53,778
Raffle Expense	4,000	10,849
Ground /Labour	4,117	5,671
Stationery		35
Sundry	1,063	1,263
Ribbons,Trophies & prizes	14,773	17,504
Total Expenditure	105,867	112,164
Surplus/(Deficit)	27,278	5,307

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